

STATE OF NEW HAMPSHIRE
PUBLIC UTILITIES COMMISSION

April 23, 2007 - 10:14 a.m.
Concord, New Hampshire

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RE: DG 07-033
NORTHERN UTILITIES, INC.:
Proposed Cost of Gas Filing for the Summer
Period of May 2007 through October 2007.

PRESENT: Chairman Thomas B. Getz, Presiding
Commissioner Graham J. Morrison

Diane Bateman, Clerk

APPEARANCES: Reptg. Northern Utilities, Inc.:
Susan S. Geiger, Esq. (Orr & Reno)
Patricia M. French, Esq.

Reptg. Residential Ratepayers:
Rorie E. P. Hollenberg, Esq.
Office of Consumer Advocate

Reptg. PUC Staff:
F. Anne Ross, Esq.

Court Reporter: Steven E. Patnaude, CCR

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1 P R O C E E D I N G S

2 CHAIRMAN GETZ: Okay. Good morning.
3 We'll open the hearing in docket DG 07-033. On March 15,
4 2007, Northern Utilities filed with the Commission its
5 cost of gas for the period May 1, 2007 through October 31,
6 2007. Northern proposes an average summer season cost of
7 gas rate of 88.05 cents per therm applicable to
8 residential customers and the rate impact on a residential
9 heating customer's summer gas bills would be a decrease of
10 \$35, or 6.9 percent compared to 2006. For the
11 Commercial/Industrial Low Winter Use rate classes,
12 Northern proposes a cost of gas rate of 83.06 cents per
13 therm. And, the rate decrease compared to 2006 is
14 comparable to the rate decrease for residential customers.
15 An order of notice was issued on March 30 establishing a
16 procedural schedule, which includes the hearing for this
17 morning.

18 Can we take appearances please.

19 MS. GEIGER: Yes. Good morning, Mr.
20 Chairman and Commissioner Morrison. I'm Susan Geiger,
21 from the law firm of Orr & Reno. And, with me today is
22 Patricia French, from NiSource Corporate Services. And,
23 also with us today are witnesses Joseph Ferro and Ronald
24 Gibbons. Good morning.

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1 CHAIRMAN GETZ: Good morning.

2 CMSR. MORRISON: Good morning.

3 MS. HOLLENBERG: Good morning. Rorie
4 Hollenberg and Kenneth Traum here for the Office of
5 Consumer Advocate.

6 CHAIRMAN GETZ: Good morning.

7 CMSR. MORRISON: Good morning.

8 MS. ROSS: Good morning, Commissioners.
9 Anne Ross, with the Staff of the Public Utilities
10 Commission. And, to my left is Bob Wyatt, an analyst in
11 the Gas Division, and to his left is Stephen Frink, the
12 Assistant Director of the Gas/Water Division, and to his
13 left is George McCluskey, an analyst in the Gas and
14 Electric Divisions.

15 CHAIRMAN GETZ: Okay. Good morning.
16 Issues we need to address, before we hear from the
17 Company's witnesses?

18 MS. GEIGER: No, just, Mr. Chairman, to
19 let the Commission know that the affidavit of publication
20 was given to the Clerk this morning. So, it's on file.

21 CHAIRMAN GETZ: Okay. Thank you. Then,
22 if there's nothing else, Ms. Geiger, if you could proceed
23 with your witnesses.

24 MS. GEIGER: Thank you, Mr. Chairman.

[Witness: Gibbons]

1 Northern would like to call Ronald Gibbons.

2 (Whereupon Ronald D. Gibbons was duly
3 sworn and cautioned by the Court
4 Reporter.)

5 RONALD D. GIBBONS, SWORN

6 DIRECT EXAMINATION

7 BY MS. GEIGER:

8 Q. Could you please state your name and business address
9 for the record.

10 A. Yes. It's Ronald Gibbons. My business address is 200
11 Civic Center Drive, Columbus, Ohio 43215.

12 Q. And, Mr. Gibbons, for whom do you work and in what
13 capacity?

14 A. I'm Manager of Regulatory Accounting for NiSource
15 Corporate Services.

16 Q. And, are you the same Ronald Gibbons who filed direct
17 testimony in support of Northern Utilities' New
18 Hampshire Division Summer of 2007 cost of gas?

19 A. Yes, I am.

20 Q. Okay. I'm going to show you a document that I have
21 asked the clerk to premark as an exhibit "Northern 1"
22 for identification. Could you please describe the
23 document or identify what it is?

24 A. Yes. This is the original filing for the Summer 2007

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[Witness: Gibbons]

1 cost of gas. And, it contains my testimony, beginning
2 on Page 5 through 16. And, I also prepared or had
3 prepared schedules starting on Page 59.

4 Q. Thank you. Also, Mr. Gibbons, did you respond to a
5 number of data requests issued by Staff relative to
6 this filing?

7 A. Yes, I did.

8 Q. And, I'd like to show you a document that I've asked
9 the Clerk to mark for identification as "Northern
10 Exhibit 2", and ask you to identify that document for
11 the record.

12 A. Yes. This is the data requests filed on April 13th,
13 2007.

14 Q. And, did you also file data requests subsequent to that
15 time, in response to questions from Staff?

16 A. Yes, we filed two additional data requests.

17 Q. Excuse me, answers to data requests?

18 A. Yes.

19 Q. And, what was the date of that filing?

20 A. April 20th, 2007.

21 MS. GEIGER: And, just so that the
22 record is clear, Mr. Chairman, and for other participants,
23 Staff and the OCA, under Exhibit 2 that we've asked to be
24 marked for identification, are the two filings that Mr.

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[Witness: Gibbons]

1 Gibbons has just referenced. They were answers to Staff
2 data requests, the first set was dated April 13th and the
3 second set was dated April 20th.

4 BY MS. GEIGER:

5 Q. Now, with respect to your prefiled testimony, Mr.
6 Gibbons, do you have any changes or corrections to
7 either the narrative or any of the schedules that
8 you've submitted?

9 A. No, I don't.

10 Q. Okay. Now, have you had a chance to review the rates
11 that flew out -- that came out of Northern's March 15th
12 filing?

13 A. Yes, I have.

14 Q. Okay. Did you make a subsequent filing?

15 A. Yes, we did.

16 Q. Okay. And, when was the date of that filing?

17 A. I believe it was April 20th, --

18 Q. Okay.

19 A. -- 2007.

20 Q. Okay. And, I'd like to show you a document that I've
21 asked the clerk to premark for identification as
22 "Northern's Exhibit 3". And, ask you to identify this
23 document please.

24 A. Yes. This is the revised cost of gas filing updated

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[Witness: Gibbons]

1 for NYMEX price changes since the original filing was
2 made March 15th.

3 MS. GEIGER: Okay. And, does everyone
4 have copies of the April 20th filing?

5 MS. HOLLENBERG: Yes, we do.

6 MS. GEIGER: Thank you.

7 BY MS. GEIGER:

8 Q. Now, Mr. Gibbons, can you please explain for the
9 Commission the information in your prefiled testimony,
10 as well as the revised filing that demonstrates
11 Northern's cost of gas for the 2007 Off-Peak Period?

12 A. Yes. In the revised filing filed April 20th, on Page 2
13 is a summary of the commodity costs and the demand
14 costs, leading down to a total anticipated cost of gas,
15 that is also "Thirty-first Revised Page 38" of the
16 tariff. Those costs then are -- flow into Thirty-first
17 Revised Page 39, which ultimately results in the
18 calculated commodity demand and indirect rates along
19 with the estimated amount of the working capital and
20 bad debt allowance.

21 Q. And could you please summarize for the Commission the
22 -- excuse me, the actual rates that you have
23 calculated?

24 A. Yes. The revised filing has a revised residential rate

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[Witness: Gibbons]

1 of 0.8982 cents per therm, the C&I Low Winter rate is
2 0.8498 per therm, and the C&I High Winter is 0.9465 per
3 therm.

4 Q. Now, Mr. Gibbons, with respect to the information that
5 I've shown you, of the documents that I've shown you
6 and you've identified for the record, you've indicated
7 that you had no changes to those. If I were to ask you
8 the questions and present the information to you today
9 on the stand, would that information remain the same?

10 A. Yes. Yes, it would.

11 Q. In other words, you accept that information today as
12 your testimony?

13 A. Yes.

14 MS. GEIGER: Thank you, Mr. Chairman. I
15 have no further questions.

16 CHAIRMAN GETZ: Ms. Hollenberg.

17 MS. HOLLENBERG: We have had a
18 discussion with staff prior to this hearing beginning, and
19 they were going to go before us. And, I apologize for not
20 bringing that up with the Company at this point in time.
21 If they object to that order, we're happy to do what needs
22 to be done.

23 CHAIRMAN GETZ: Any objection to --

24 MS. GEIGER: No.

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[Witness: Gibbons]

1 CHAIRMAN GETZ: Ms. Ross.

2 MS. ROSS: Thank you.

3 CROSS-EXAMINATION

4 BY MS. ROSS:

5 Q. Good morning, Mr. Gibbons.

6 A. Good morning.

7 Q. Mr. Gibbons, I'm going to start first with some
8 questions dealing with the MPR error. And, just for
9 the benefit of the Commission, could you describe what
10 the "MPR error" is?

11 A. Yes. That is the allocation that is calculated for the
12 winter cost of gas, and it runs for a 12-month period,
13 and it allocates the demand costs between our Maine
14 division and the New Hampshire Division.

15 Q. Now, Mr. Gibbons, on Page 5, Lines 4 through 11 of your
16 testimony, you describe a "small error" in how the
17 Modified Proportional Responsibility was calculated in
18 last winter's COG calculation, is that correct?

19 A. Yes.

20 Q. Okay. And, is this MPR mechanism used by Northern to
21 allocate supply resource demand costs, fixed costs,
22 that is, between Northern's Maine and New Hampshire
23 Divisions?

24 A. Yes, it is.

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[Witness: Gibbons]

- 1 Q. Okay. To help put this in perspective, what is
2 Northern's combined Maine and New Hampshire Division's
3 total demand costs related to pipeline storage and
4 supply resources?
- 5 A. Approximately \$26 million.
- 6 Q. And, then, if we reference Page 86, Line 17, there
7 should be total demand costs -- it's Exhibit 1, excuse
8 me, there should be a total demand costs prior to
9 allocating between the Maine and New Hampshire
10 Divisions?
- 11 A. Yes, there is.
- 12 Q. And, could you just point that out, what line and what
13 the amount is?
- 14 A. It would be Line 17, "\$26,514,064".
- 15 Q. Okay. Thank you. Is this the same MPR that was
16 modified and approved by the Maine and New Hampshire
17 Commissions a year or so ago, after a great deal of
18 analysis by the various parties?
- 19 A. The process is the same, yes. It's not the exact MPR
20 that was approved.
- 21 Q. Could you elaborate. Sorry.
- 22 A. What was approved was the mechanism and the method of
23 calculating the allocation between the two
24 jurisdictions. Each year, new demand costs go in to

[Witness: Gibbons]

1 the MPR model and new allocations come out.

2 Q. Okay. And, you note the error was corrected and in
3 effect for recording actual 2006 demand costs. When
4 was the adjustment made to correct the OG rate for last
5 winter? I'm sorry, COG rate, cost of gas rate, for
6 last winter?

7 A. There was no adjustment necessary for the gas -- for
8 the cost of gas rate. The effect was such that it,
9 when you worked in the correction, it on its own did
10 not require a correction. However, the cost of gas
11 rates were corrected on a number of occasions during
12 the winter, and the correct allocation of these demand
13 costs were included when the numbers were run.

14 Q. So, when would the first correction have been made, to
15 the best of your recollection?

16 A. Subject to check, maybe December 1st, at the latest
17 January 1st.

18 Q. Okay. And, the gap between November and whenever the
19 first correction was made, whatever over or under
20 allocation was done, you could correct effectively for
21 the rest of the period, is that what you're suggesting?

22 A. Yes.

23 Q. In the revised filing for this summer COG, you note the
24 reconciliation of last summer 2006 gas costs have been

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[Witness: Gibbons]

1 revised to correct the allocation of prior period
2 adjustments between the Maine and New Hampshire
3 Divisions. Is this correction related to the
4 November 2006 correction you note in your testimony?

5 A. It is not.

6 Q. Okay. And, could you just describe what the new
7 problem was with the allocation then?

8 A. Yes. When I was preparing documents for the joint
9 audit conducted by the New Hampshire Division staff and
10 the Maine Division staff, I noted that the Accounting
11 Department had, on their spreadsheets, when they had
12 entered the gas costs, that the correct prior period
13 adjustment amount was not flowing on the spreadsheets.
14 So, I corrected for that prior to the audit, and the
15 corrected sheets are what were audited by the two
16 staffs.

17 Q. I guess I'm not understanding the timing. Were those
18 corrected amounts what were actually collected in rates
19 or was that an after-the-fact correction again?

20 A. It was after the fact.

21 Q. But it's your testimony that the correction at the end
22 of the period came out all right, that it was
23 consistent with the way it should have been allocated
24 throughout the period --

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[Witness: Gibbons]

- 1 A. Yes.
- 2 Q. -- for demand costs?
- 3 A. Yes. And, it wasn't all just demand costs. It was
4 commodity costs also.
- 5 Q. In the future, if the Company discovers an error in a
6 previously approved cost of gas calculation, would it
7 be willing to notify Commission Staff of the error and
8 subsequent correction via the first monthly cost of gas
9 report reflecting the correction?
- 10 A. Yes, we would.
- 11 Q. Okay. I'd like to deal a little bit with the prior
12 period over collection. And, I'm going to reference
13 Page 7, Lines 3 through 7 of your testimony. The prior
14 period over collection of \$633,021 was, as shown on
15 Tariff page 39, is not the same as the prior period
16 over collection of \$611,704 as shown in the
17 "reconciliation" section of the filing. Is the
18 difference between the two numbers simply additional
19 interest incurred and added onto the end-of-period
20 balance from the prior summer cost of gas period?
- 21 A. Yes, it is.
- 22 Q. Is this the interest calculation provided on Page 113
23 of the filing?
- 24 A. Yes, it is.

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[Witness: Gibbons]

1 Q. Did the Commission Audit Staff review the costs from
2 the prior period as reflected in the reconciliation of
3 this filing?

4 A. Yes, they did.

5 Q. And, we would note that that Final Audit Report on last
6 summer's gas costs is not yet complete, but Staff does
7 expect -- not expect any substantive changes.

8 A. That's what's my understanding.

9 MS. ROSS: Okay. I have no further
10 questions for this witness.

11 CHAIRMAN GETZ: Ms. Hollenberg?

12 MS. HOLLENBERG: No questions. Thank
13 you.

14 CHAIRMAN GETZ: Redirect?

15 MS. GEIGER: No thank you, Mr. Chairman.

16 CHAIRMAN GETZ: Then, the witness is
17 excused. Thank you.

18 MS. GEIGER: Northern would like to call
19 Mr. Joe Ferro.

20 (Whereupon Joseph A. Ferro was duly
21 sworn and cautioned by the Court
22 Reporter.)

23 JOSEPH A. FERRO, SWORN

24 DIRECT EXAMINATION

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[Witness: Ferro]

1 BY MS. GEIGER

2 Q. Could you please state your name and business address
3 for the record.

4 A. My name is Joseph A. Ferro. My business address is 300
5 Friberg Parkway, Westborough, Massachusetts.

6 Q. And, Mr. Ferro, for whom do you work and in what
7 capacity?

8 A. I work for Bay State Gas and Northern Utilities, in the
9 capacity of Manager of Regulatory Policy.

10 Q. Are you the same Joseph Ferro who filed direct
11 testimony in support of Northern Utilities' New
12 Hampshire Division cost of gas for the summer period,
13 specifically regarding the proposed introduction of the
14 Simplified MBA method?

15 A. Yes, I am.

16 Q. And, Mr. Ferro, I'd like to show you what's been marked
17 for identification as "Exhibit 1", and ask you to
18 identify within that exhibit any information that
19 relates to your prefiled testimony.

20 A. Yes. Within Exhibit Northern 2, my testimony, and what
21 I'm responsible for in this filing, starts on Page 18,
22 which is the first page of my prefiled testimony. It's
23 a separate section labeled "Prefiled Testimony of
24 Joseph A. Ferro". And, it goes through Page 57D of the

[Witness: Ferro]

1 filing. So, Page 18 to 57D includes my prefiled
2 testimony and all the schedules attached to that
3 testimony.

4 Q. And, Mr. Ferro, I believe you just indicated or
5 referred to "Exhibit Northern 2". Did you mean to say
6 "Northern 1", "Exhibit 1"?

7 A. I'm sorry. Yes, I stand to be corrected, Exhibit
8 Northern 1.

9 Q. And. Did you also assist with the preparation of
10 responses to Staff's two set of data requests that have
11 been marked for identification as "Northern's Exhibit
12 2'?

13 A. Yes.

14 Q. Okay. Now, were the exhibit that you just referred to
15 within Exhibit 1, the information relating to your
16 prefiled testimony and schedules, prepared by you or
17 under your direct supervision and control?

18 A. Yes, they were.

19 Q. And, do you have any changes or corrections that you'd
20 like to make to that information at this time?

21 A. I do not.

22 Q. Okay. Now, Mr. Ferro, could you please explain for the
23 Commission the reasons why Northern has introduced the
24 SMBA into this cost of gas and why the Commission

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[Witness: Ferro]

1 should recommend -- why the Commission should, in fact,
2 adopt the proposed change?

3 A. Certainly. To begin with, let me just give a little
4 bit of history on the cost of gas methodology. It
5 attempts to allocate costs to rate classes or customer
6 groupings, based on the cost that is incurred to serve
7 such a load. The "MBA" stands for "market-based
8 allocation". And, the Market-Based Allocation Gas Cost
9 Methodology was introduced in the mid 1990's. First,
10 for Bay State Gas Company, in the 1995 rate redesign
11 proceeding; later, for a couple of other utilities in
12 Massachusetts; also for Northern Utilities' Maine
13 Division in the late '90s; and, in fact, in 2000, for
14 the Northern Utilities' New Hampshire Division. The
15 Market-Based Allocation was first created was a very
16 detailed methodology of assigning costs to each rate
17 class based on each resource that was dispatched in the
18 model.

19 Now, when -- the reason for the
20 Market-Based Allocation to be introduced, (a) one would
21 say is you really want to have more cost-based gas cost
22 rates, instead of an average cost of gas for all rate
23 classes. But the second reason why it was introduced
24 was it came into -- it came to light that utilities

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[Witness: Ferro]

1 were unbundling. And, gas-on-gas competition was
2 surfacing. Suppliers could come in behind a utility's
3 -- utility's distribution system and offer gas supply
4 service to its customers. And, in fact, suppliers
5 would charge for gas supplies in a manner based on how
6 the customer's load profile presented itself. That is,
7 if you had a customer or customers whose load was
8 completely flat, the supplier could go out and buy a
9 long haul gas supply, i.e. purchase gas from the Gulf,
10 contract for firm capacity of the upstream pipeline,
11 and serve that customer those resources. That would
12 generate the lowest average cost of gas I guess one
13 could imagine, because it was just pipeline resources
14 and would not include supplemental gases or underground
15 storage costs. And, so, that's where it came about.
16 And, as we were unbundling in all our jurisdictions,
17 and as utilities were unbundling in Massachusetts, it
18 made even better sense to introduce those gas cost
19 rates.

20 Now, that was the onset of introducing
21 such a detailed calculation. But, over time, it was --
22 it came to us that you could simplify the methodology
23 such that it was more reviewable for regulators, it was
24 more easily put together for the Company, and not

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[Witness: Ferro]

1 losing any kind of accuracy, if you will, of coming up
2 with load factor based rates. And, in fact, when we
3 introduced the MBA methodology in the Northern
4 Utilities' Maine Division in a '97 docket, in a rate
5 redesign case, we just simplified it very, very
6 slightly, in that the MBA applied a monthly dispatch,
7 instead of a daily dispatch that was introduced in the
8 mid 1990s.

9 Now, for the New Hampshire Division,
10 what we did was we ran a full MBA in the rate redesign
11 case, I believe it was docket DG 00-046. And, coming
12 out of that rate redesign case, we established
13 percentages or ratios to apply to the average cost of
14 gas to come up with a commercial/industrial rate for
15 the Low Winter, which is a really high load factor
16 class, and the High Winter or low load factor C&I
17 class. And, through a settlement, we kept the
18 residential rate as the average cost of gas. And, so,
19 we did -- we did run a complicated, highly detailed
20 MBA, but we attempted to simplify it. "We" being the
21 Company, and Staff and the OCA, by using this test year
22 level, the test year, by the way, in that docket was 12
23 months ending September 1999, I believe. And, so, we
24 established those percentages and moving forward.

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[Witness: Ferro]

1 Now, it was the agreement of the Staff
2 and the Company and the OCA that we would monitor this
3 and try to make sure rates didn't get sort of out of
4 alignment, if costs changed or the Company's
5 requirements, load profiles changed. Well, in fact,
6 they did start changing. And, we had some strange cost
7 of gas rates for C&I High Winter and C&I Low Winter.
8 In fact, it was very, very different. The C&I Low
9 Winter rate was much, much lower than the average cost
10 of gas. And, the C&I High Winter rate was much higher
11 than the average cost of gas. To the extent that the
12 Low Winter class rate was below market and the High
13 Winter rate was very, very high, where suppliers could
14 look at that rate and say "Oh, I could really save that
15 customer money. I can sell gas at a lot lower rate
16 than that."

17 So, that was going on for a couple of
18 years. And, you may recall that, in a cost of gas
19 docket, it was a summer docket, I believe the Summer
20 2005, the Company introduced a modification to coming
21 up with these ratios. And, we used the demand cost
22 allocation where we designed, we come up with capacity
23 allocators or capacity assignment. We used those, that
24 data, if you will, to come up with ratios to apply just

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[Witness: Ferro]

1 to the unit demand costs. And, that helped a lot, but
2 certainly didn't show a full market-based rate for a
3 High Winter class or a Low Winter class. And, again,
4 we still used our what we call a "straight 2-season"
5 gas cost methodology in New Hampshire, unlike in Maine,
6 which is the MBA, unlike in Bay State Gas, in
7 Massachusetts, which is the MBA.

8 So, recently, the Company, and I say
9 "the Company" loosely here, Bay State Gas and Northern
10 Utilities, looked to simplify the MBA. And, in
11 Massachusetts, Bay State Gas, in its last rate case, in
12 a 2005 rate case, introduced a Simplified Market-Based
13 Allocation CGA. And, the Simplified Market-Based
14 Allocation CGA comes up with just two rates, High Load
15 Factor and Low Load Factor, instead of each rate
16 class's rate, which is six C&I classes and two
17 residential classes. And, in fact, we introduced a
18 simplified MBA also in Maine, for the Northern
19 Utilities' Maine Division. And, coincidentally, in
20 this -- coincident with the Maine proposal, we're
21 introducing the simplified MBA in this docket.

22 Now, it's simple when you compare MBA
23 and MBA, in that, as I mentioned earlier, the MBA is a
24 daily dispatch of every resource, 365-day dispatch in

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[Witness: Ferro]

1 the model. The SMBA is a monthly dispatch. The SMBA
2 just categorizes three resources; pipeline, which is
3 base load and then remaining, and then underground
4 storage and peaking. So, it's pipeline, underground
5 storage, and peaking. While the MBA, we have each
6 resource separated, ranked separately, dispatched
7 separately, over twenty resources instead of three, and
8 we rank them based on fully loaded costs, i.e.
9 commodity and demand.

10 Another simplification of the SMBA uses
11 a single, normal year dispatch for both commodity and
12 capacity. The MBA used a normal dispatch for commodity
13 and a design dispatch for capacity. As I mentioned,
14 the SMBA allocates costs by load factor, High Load
15 Factor C&I, Low Load Factor C&I. And, by way of
16 agreement, we kept the average cost of gas for the
17 residential. The MBA separated each rate class. You
18 had three classes within the High Load Factor C&I
19 class, you had three load factors within the Low Winter
20 C&I class. Well, in fact, the rates within the load
21 factor groupings were very, very similar. So, we
22 didn't gain that much precision. So, we simplified to
23 keep it to two load factors. And, then, one other real
24 important point to the SMBA versus the MBA. The SMBA

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[Witness: Ferro]

1 assigned costs to the -- assigned demand costs based on
2 a design day demand. That means each load groupings
3 are peak or max day demand, was the basis for
4 allocating demand costs. Well, that's precisely how we
5 assign capacity to a customer who opts to take
6 transportation service, i.e. goes from our cost of gas
7 bundled sales service to the transportation service.
8 So, that customer, who's paying for demand costs
9 through the cost of gas, under the SMBA, is paying the
10 same allocated share of demand costs as he or she will
11 when going to transportation service and getting
12 assigned the Company's capacity. Well, the MBA didn't
13 do that. The MBA allocated capacity costs using a
14 Proportional Responsibility weighted design year
15 monthly allocation. So, there was a little bit of
16 inconsistency, a little bit out of synch. So, there
17 was not a complete level playing field of the customer
18 paying for the Company's capacity resources under
19 bundled sales service versus under transportation
20 service.

21 So, with that backdrop, the SMBA was
22 simpler than the MBA and achieved a more consistent way
23 of assigning demand costs. Both are market-based, both
24 really represent how suppliers would charge for supply.

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[Witness: Ferro]

1 Now, certainly, my simplified reasoning
2 for changing in New Hampshire doesn't ring real
3 clearly, because, as I said, we are on a straight
4 2-season cost of gas in New Hampshire. But,
5 nonetheless, it creates consistency throughout the
6 Northern Divisions, Massachusetts, and Bay State, as
7 well as other Massachusetts Divisions. But, more
8 importantly, for New Hampshire, it creates more
9 market-based rates for the C&I classes. It fully
10 allocates commodity and demand based on load factor or
11 load profiles, and, therefore, sends out the right
12 price signal for C&I classes, as compared to today's
13 rates.

14 So, those are the reasons why the SMBA
15 makes a lot of sense in New Hampshire, as well as other
16 divisions, and why I feel that this is a great time to
17 be implementing it.

18 Q. And, Mr. Ferro, have you discussed the SMBA methodology
19 with Commission Staff and the OCA?

20 A. Yes, I sure have.

21 Q. And, do you -- could you please state for the
22 Commission what your understanding is with respect to
23 their positions, whether they agree with or disagree
24 with the SMBA?

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[Witness: Ferro]

1 A. My understanding is that Staff understood and seemed to
2 be in agreement making this move. They certainly
3 didn't have any strong objections to changing to the
4 Simplified MBA, as far as my understanding.

5 Q. Okay. And, Mr. Ferro, shifting gears a bit to
6 information provided to the Commission this morning by
7 Mr. Gibbons, you were present when Mr. Gibbons
8 testified this morning, correct?

9 A. Yes, I was.

10 Q. Do you have any information that you would like to add
11 to round out the record with respect to information
12 presented by Mr. Gibbons?

13 A. Well, I just wanted to -- Mr. Gibbons said, as far as I
14 heard, everything that was true and accurate. But I
15 just wanted to make sure it was clear to the Bench and
16 clear to Staff, and, in fact, what it seemed to -- what
17 Attorney Ross was trying to glean from this, and that
18 is the MPR or the Modified Proportional Responsibility
19 is, in fact, the method that was approved by the Maine
20 and New Hampshire Commissions, and, in New Hampshire,
21 in docket DG 05-080. And, that was a methodology that
22 fairly assigned demand costs based on firm sales
23 requirements and requirements associated with
24 transportation customers who are assigned capacity.

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[Witness: Ferro]

1 And, that approved, Modified Proportional
2 Responsibility methodology is, in fact, the exact
3 methodology that was used to correct the demand cost
4 allocation that we inadvertently filed and implemented
5 on November 1. And, so, sometime after that filing, we
6 discovered that the percentages were flip-flopped, and
7 it was hard to discover in a sense that those
8 percentages were close to 50 percent, 50.5 versus 49.5
9 or something like that. And, so, we discovered it and
10 we did, obviously, did what was intended to be done,
11 and that is use the correct Modified PR allocation of
12 demand costs going forward, and took the opportunity in
13 this filing to file the corrected schedules and to show
14 that demand cost allocation in this filing.

15 I do want to add that the Company feels,
16 and me, personally, feel it's quite a reasonable
17 request by Staff that, in the event something like this
18 happens again, the Company, which chose to notify both
19 the Maine and New Hampshire Staffs through a formal
20 filing in the summer cost of gas, could just as easily
21 notify them in somewhat of a less formal way earlier
22 on, once it found out. That's all I want to add to
23 that.

24 Q. Thank you, Mr. Ferro. And, I neglected to ask this

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[Witness: Ferro]

1 question at the time that I asked you to identify your
2 prefiled testimony and schedules. But, if I were to
3 ask the same questions today of you on the stand that
4 were asked in your prefiled testimony, would your
5 answers be the same?

6 A. Yes, they would.

7 MS. GEIGER: And, with that in mind, Mr.
8 Chairman, this witness is available for cross-examination.
9 Thank you.

10 CHAIRMAN GETZ: Is the intent,
11 Ms. Geiger, to bring him back to handle the rebuttal
12 testimony separately?

13 MS. GEIGER: Yes. Thank you, Mr.
14 Chairman. I meant to mention that as well. I spoke with
15 Attorney Ross, and she indicated that it would be
16 appropriate for Mr. Ferro to testify at this point in the
17 proceeding on his direct prefiled testimony with respect
18 to the SMBA, and then Mr. McCluskey would testify with
19 respect to his proposal for a changed methodology in the
20 COG, and then Mr. Ferro would come back on the stand to
21 present the rebuttal testimony that he filed with the
22 Commission on Friday.

23 CHAIRMAN GETZ: Thank you. Ms. Ross.

24 CROSS-EXAMINATION

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[Witness: Ferro]

1 BY MS. ROSS

2 Q. Good morning, Mr. Ferro.

3 A. Good morning.

4 Q. Mr. Ferro, you discussed a little bit, but I'd like you
5 to just elaborate somewhat further, on the difference
6 between the current straight what we call "2-season"
7 New Hampshire methodology. And, could you just
8 summarize in very general terms, because I understand
9 that, from your earlier testimony, the Simplified MBA
10 is driven primarily by the C&I customers and the
11 competitive needs. I'd like to ask you to focus for a
12 minute on the residential customers. And, in general
13 terms, how does the current straight season methodology
14 affect a residential customer's COG rate?

15 A. Yes. Well, as I mentioned earlier, through the
16 Settlement Agreement in, I believe, DG 00-046, the
17 Company, Staff, and the OCA agreed to charge just the
18 average cost of gas for residential. And, the basis
19 for that, and, certainly, the OCA could correct me on
20 this, but the basis for that was that we wanted to keep
21 residential out of the unbundling fray. They were not
22 going to have the opportunity to take transportation
23 service, so they wanted to be -- the idea was not to
24 affect them on gas costing that was related to

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[Witness: Ferro]

1 unbundling. I will say, personally, that, and I
2 already did say, in fact, that the MBA certainly was
3 sort of invoked or prompted a little bit by the
4 unbundling scenario. But it also does generate
5 cost-based rates. So, one could argue or at least
6 contend that the residential class, because of their
7 load profile, should also be part of the SMBA or the
8 MBA calculation. Again, and there's two reasons why we
9 applied the MBA or the SMBA. It's for equal playing
10 ground for gas-on-gas competition, but it also is a
11 cost-based way of allocating gas costs.

12 So, with that backdrop, I haven't
13 answered your question, though, for that backdrop, the
14 residential class is being billed the average cost of
15 gas. Well, with the SMBA versus the common straight
16 2-season, the SMBA does allocate more demand costs to
17 the winter than a straight 2-season. The straight
18 2-season just identifies capacity or demand costs
19 associated with winter supplies and deferred them to
20 the winter. The SMBA takes an annual assessment of
21 that. Runs dispatch on an annual -- on an annual
22 forecast and assigns costs based on how supplies are
23 being used winter and summer. And, that results in
24 more demand costs being charged to the wintertime. So,

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[Witness: Ferro]

1 sort of some of the pipeline demand costs go into
2 wintertime. And, so, if I try to assess how the
3 residential class is going to be affected, well,
4 they're still being billed the average cost of gas. In
5 fact, the average cost of gas might be a little bit
6 lower in the summertime. And, even slightly lower --
7 slightly higher in the wintertime. But, because a
8 shift of dollars impacts the summer rate more than the
9 winter rate, because there's less volume for the
10 summer, more volumes for the winter. The reduction in
11 the average cost of gas, i.e. the residential rate,
12 will be greater in the summer and a slight increase to
13 the residential class, i.e. the average cost of gas in
14 the winter. I think that answers your question.

15 Q. Could you elaborate on a statement you made earlier,
16 and it was also, I think, contained in your testimony.
17 You say that the SMBA method sends better commodity
18 price signals to the C&I Low Winter and High Winter
19 classes. Could you elaborate on that statement please?

20 A. Certainly. As I said earlier, it's better being --
21 better than what we currently do and better than what
22 we did in the past when we fixed those ratios. What we
23 do current -- What we were doing currently, or up to
24 May 1, at least, is that we just applied ratios to the

[Witness: Ferro]

1 demand component, a ratio that didn't quite reflect
2 design day demand allocation of costs, but it did
3 nothing to the commodity. And, the SMBA runs the
4 dispatch and assigns unit commodity costs based on the
5 gas supply used to satisfy each C&I grouping's load.
6 And, in fact, what we've seen over the last couple of
7 years, and it's somewhat counterintuitive to some
8 people, is that the unit commodity cost has gone up --
9 has gone up and exceeded, has gone for the -- excuse
10 me -- for the C&I Low Winter, which is the high load
11 factor class, the unit commodity cost has gone up as
12 compared to the C&I High Winter or low load factor
13 class to the extent that it's exceeded. And, that
14 seems counterintuitive. But why that is is because
15 long haul natural gas supplies, on a commodity basis,
16 have been very volatile, as we all know, and has
17 climbed dramatically. And, so, even though, on a fully
18 loaded cost basis, long haul pipeline gas is the
19 cheapest gas supply, and, moreover, is the supply that
20 needs to be used to satisfy base load requirements,
21 year-round, flat load requirements.

22 The unit commodity cost of that fully
23 loaded cost is higher than a lot of the supplemental
24 gas supplies, it's higher than the underground storage

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[Witness: Ferro]

1 gas supplies. So, the SMBA captures this. And, if one
2 looks supposedly at the cost of gas calculation, the
3 unit commodity costs might be a little bit higher for
4 that Low Winter or high load factor class, as compared
5 to the High Winter or Low Load Factor C&I class. Well,
6 certainly, the demand costs, though, are much lower,
7 the unit demand cost, for that Low Winter or High Load
8 factor class. Because your Low Factor is better, they
9 utilize supplies in more days of the year, and that the
10 capacity costs for some of the other supplies are lower
11 than other suppliers.

12 So, the SMBA just takes a look at the
13 whole picture of demand and commodity and comes up with
14 unit demand costs, unit commodity costs, and overall
15 unit costs, to assign to the High Load Factor C&I
16 classes and the Low Load Factor C&I classes.

17 Q. On Page 11 of your testimony, beginning about Line 21,
18 you described how SMBA creates 3 categories of supply
19 resources. Can you explain the significance of these
20 supply resource categories? Do they relate to specific
21 portions of Northern's load curve?

22 A. Certainly. But could you tell me what page again?

23 Q. Page 11.

24 A. Thank you.

[Witness: Ferro]

1 MS. GEIGER: And, just so that the
2 record is clear, I believe this is Page 28 of the
3 consecutively numbered pages contained in Exhibit 1.

4 MS. ROSS: Thank you.

5 THE WITNESS: Thank you. And, I am
6 there, and it spills over to Page 29.

7 BY THE WITNESS;

8 A. Yes. As I said in my direct examination, the SMBA
9 categorized three resources, opposed to the MBA that
10 had 20 plus resources. And, those three resources are
11 pipeline, underground storage, and peaking. Now, with
12 the pipeline, you have pipeline resources that are
13 related to the long haul Tennessee gas, related to any
14 pipeline gas that would be coming by way of Iroquois or
15 down the Canadian line. And, of that pipeline gas, we
16 utilized a certain amount to fill the base load level
17 of requirement year-round for all customers. And,
18 then, we have remaining pipe --

19 BY MS. ROSS

20 Q. Well, if you don't mind an interruption, can I infer
21 from what you're saying that a Low Load Factor
22 customer, that is a customer who's load doesn't vary
23 wildly during the course of the year?

24 A. That would be a High Load Factor customer.

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[Witness: Ferro]

- 1 Q. I'm sorry. I misstated it. A High Load Factor
2 customer would be allocated mainly from the pipeline
3 resource, whereas a Low Load Factor customer, who's
4 load does fluctuate during the year, would have a
5 higher allocation from the pipeline and underground
6 storage resources.
- 7 A. Right. Right, you're own the right track. Correct.
8 Just a minor correction. They would have a higher
9 percentage of their load be satisfied by underground
10 storage and peaking, and a lower percentage of the
11 pipeline for that Low Load Factor class, than the High
12 Load Factor class.
- 13 Q. Thank you.
- 14 A. That's correct. So, anyways, to continue on with the
15 explanation. So, you get one resource is pipeline, and
16 the pipeline satisfies base load, and then the
17 remaining gets allocated above base load, based on each
18 rate class or rate groupings demand. And, then, the
19 second resource is underground storage. Underground
20 storage is basically a 151-day service in the
21 wintertime. We withdraw gas from November, at least
22 through March, and that would be the next supply
23 satisfying all the demand above the pipeline. And,
24 those are withdrawals of underground storage.

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[Witness: Ferro]

1 And, then, the third resource is
2 peaking. And, the peaking resource, as I believe most
3 of us are familiar with now, is generally the Duke
4 Energy resource, the Distrigas resource, the Company's
5 produced LNG from its on-system storage facility and
6 its liquid propane or propane/air peaking supply,
7 again, from its on-system plants. Those are the
8 peaking resources.

9 Q. Under the SMBA method, will additional costs be shifted
10 between Northern's Maine and New Hampshire Divisions?

11 A. I'm glad you asked that question, because I wanted to
12 say up front, as I have in prefiled testimony, that
13 whatever's cost of gas methodology we use, whether it's
14 MBA, SMBA, two straights -- straight 2-season, that
15 does not impact the allocation of costs between the New
16 Hampshire and Maine Divisions. Because the cost of gas
17 methodology is applied after the costs are allocated to
18 the two divisions, costs are allocated between the two
19 divisions based on two manners. Demand costs are
20 allocated by the Modified Proportional responsibility,
21 as we discussed earlier. And, commodity costs are
22 allocated to the two divisions, based on monthly firm
23 sendout volume ratios. And, they are allocated that
24 way on a modeling basis, and they are certainly

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[Witness: Ferro]

1 allocated that way on an actual basis, when the actuals
2 come in. So, SMBA, MBA, straight 2-season, whatever
3 methodology one uses, has zero impact on the costs
4 being allocated between the two divisions.

5 MS. ROSS: Thank you, Mr. Ferro. I have
6 no further questions at this time.

7 CHAIRMAN GETZ: Ms. Hollenberg.

8 MS. HOLLENBERG: Thank you. No
9 questions.

10 CHAIRMAN GETZ: Redirect?

11 MS. GEIGER: No thank you.

12 CHAIRMAN GETZ: Then, you're going to
13 have an interim break here. We'll see you shortly. Thank
14 you.

15 THE WITNESS: Thank you.

16 MS. ROSS: I would like to request about
17 ten minutes. We weren't anticipating not having access to
18 Mr. Ferro for his rebuttal testimony. So, I just need to
19 speak with my witness before we begin his direct.

20 CHAIRMAN GETZ: I'm sorry, I don't
21 understand what you mean by that, "not having access" to
22 him?

23 MS. ROSS: Well, we'll get to question
24 him later on his rebuttal testimony. I had assumed we

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[Witness: McCluskey]

1 would be crossing him now on rebuttal. I misunderstood
2 Northern's position on that, and I just need a few minutes
3 to prepare with George on direct.

4 CHAIRMAN GETZ: Any objection to taking
5 a brief recess?

6 MS. GEIGER: No.

7 MS. ROSS: Sorry.

8 CHAIRMAN GETZ: Okay. Then, we'll take
9 a brief recess.

10 (Recess taken at 11:05 a.m. and the
11 hearing reconvened at 11:21 a.m.)

12 MS. ROSS: I would like to call George
13 McCluskey to the stand.

14 (Whereupon George R. McCluskey was duly
15 sworn and cautioned by the Court
16 Reporter.)

17 GEORGE R. McCLUSKEY, SWORN

18 DIRECT EXAMINATION

19 BY MS. ROSS

20 Q. Good morning, Mr. McCluskey. Would you please state
21 your name and your position for the record.

22 A. My name is George McCluskey, and I'm a Utility Analyst
23 working in the Gas and Electricity Divisions of the New
24 Hampshire Public Utilities Commission.

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[Witness: McCluskey]

1 Q. And, Mr. McCluskey, briefly, what is your experience in
2 the gas area?

3 A. I guess this is my second time around on gas issues.
4 When I first joined the Commission, how many years ago,
5 it must have been 17, 18, and that's just a guess, I
6 was assigned as a Gas Analyst, and worked on mainly
7 ratemaking issues in gas for three or four years,
8 before moving onto electric issues. Since returning to
9 the Commission almost two years ago, I've spent my time
10 on gas and electric ratemaking issues primarily.

11 Q. Mr. McCluskey, did you prefile testimony in this docket
12 on April 16?

13 A. I did.

14 Q. I'm going to show you a copy of what I believe you
15 prefiled, if you could just confirm that this is your
16 testimony?

17 A. That's correct.

18 MS. ROSS: I'd like to mark this
19 testimony for identification purposes. I believe you all
20 have copies.

21 CHAIRMAN GETZ: Yes.

22 MS. ROSS: And, I don't know what
23 exhibit number that would be assigned.

24 MS. BATEMAN: Five.

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[Witness: McCluskey]

1 CHAIRMAN GETZ: It's marked for
2 identification as "Exhibit Number 5".

3 (The document, as described, was
4 herewith marked as Exhibit 5 for
5 identification.)

6 BY MS. ROSS

7 Q. Mr. McCluskey, would you please briefly describe why
8 you chose to file testimony in this docket?

9 A. Yes. Well, essentially, my testimony addresses two
10 issues. One relates to what's called the Company's
11 "cost of gas reconciliation calculation" or
12 "mechanism". And, the other one -- and, that
13 mechanism, by the way, results in an adjustment to the
14 utility's cost of gas, either up or down, depending on
15 whether the reconciliation produces a over- or
16 undercollection. So, that mechanism results in a rate
17 adjustment to what otherwise would be the cost of gas
18 rate for the upcoming period. The second area that I
19 address relates to a second rate adjustment that the
20 Company applies to its cost of gas rate, and that is to
21 recover its cost of financing the supply-related cash
22 working capital. And, the issue I address there is the
23 appropriate carrying charge that the Company -- that
24 should be used for calculating the interest on the cash

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[Witness: McCluskey]

1 working capital requirement.

2 And, why did I file testimony? The
3 reason had to do with the first issue that I mentioned,
4 the reconciliation calculation. This issue arose --
5 The issue essentially is the proper methodology for
6 developing the reconciliation calculation. This issue
7 arose in Staff's review of Unitil's over- or
8 undercollection or reconciliation calculation for
9 Default Service. Essentially, Default Service, Default
10 Power Service and gas supply costs are very similar,
11 the ratemaking is very similar for both. There's a lot
12 of components to the development of Default Service and
13 the cost of gas rate that are common for both electric
14 and gas companies. So, we -- Staff came across what we
15 believed was a problem related with the reconciliation
16 calculation for Unitil that we believed resulted in the
17 overcollection of what is called the "cost of financing
18 timing differences", and I'll get into that a little
19 bit more later.

20 But it's kind of a long story to that
21 proceeding. The Company initially agreed -- Unitil
22 initially agreed with Staff's position, then changed
23 its mind, then changed its mind again, and Unitil and
24 Staff entered into an agreement that resulted in a

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[Witness: McCluskey]

1 change in the methodology for calculating the
2 over-/undercollection. And, Staff subsequently applied
3 that same agreement to National Grid's Default Service
4 reconciliation, and also to a reconciliation for
5 transmission expenses for Public Service Company of New
6 Hampshire. Those two latter agreements were -- changes
7 were with the agreement of the two utilities, National
8 Grid and PSNH.

9 So, having done this for three electric
10 companies, Staff reviewed the reconciliation
11 calculation for both Northern Utilities and for
12 KeySpan. And, we've determined that those
13 methodologies suffer from the same problem that the
14 electric utilities suffered from. And, it's as a
15 result of that review that caused Staff to submit
16 testimony in this proceeding recommending a change in
17 the reconciliation methodology.

18 Q. Mr. McCluskey, I wonder if I could ask you to talk a
19 little more specifically about the cost of gas
20 reconciliation and what timing differences are built
21 into the reconciliation as it's currently calculated by
22 the Company?

23 A. Okay. Well, this is really getting to the heart of the
24 problem. I think I'll actually start by talking about

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[Witness: McCluskey]

1 the working capital calculation, and then we'll move
2 onto the -- move back to the reconciliation
3 calculation. What the working capital -- What the
4 working capital rate adjustment does is it compensates
5 the Company for the interest on the cost to finance the
6 net lag between the payments of gas costs and the
7 receipt of revenues. And, that net lag is generally
8 determined by a lead/lag study. Northern Utilities --
9 Northern Utilities' last lead/lag study was done I
10 believe in a rate case in the 2001 or 2002 time period.
11 And, that produced an average net lag of 6.33 days.
12 So, that's the, on average, the number of days that the
13 Company has to finance the fact that its revenues come
14 in later than it pays its gas supply bills. And, so,
15 essentially, the Company's either got to finance that
16 through internal cash or some kind of external
17 borrowing, and, hence, there is a financing cost to
18 that. The Company eventually gets this delayed
19 revenue, and, hence, it doesn't seek recovery of the
20 principal. It's really just the interest on the
21 principal for those on average 6.33 days every month.
22 And, so, that's -- that net lag resulting from the
23 lead/lag study is generally referred to as a "timing
24 difference". And, if the Company's lead/lag study is

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[Witness: McCluskey]

1 conducted appropriately, then the Company will be fully
2 compensated through this working capital rate
3 adjustment to the cost of gas for the cost of that
4 timing difference.

5 Now, when we -- we'll now turn to the
6 other mechanism, the reconciliation calculation. And,
7 what that does is it looks at not the going forward
8 period, but a prior period. It essentially asks the
9 question "was there a balance or imbalance every month
10 between the costs of gas supply paid out and the
11 revenues received?" And, typically, the answer is
12 "no". There's generally some -- some imbalance,
13 sometimes it's an overcollection in one month, it's
14 sometimes an undercollection. And, what the Company is
15 allowed to do is -- what the Company does is, each
16 month, for a particular period, let's say the winter
17 period, it will track this monthly
18 over-/undercollection, and, in the process, that
19 imbalance again has to be financed, and it will
20 calculate the carrying cost or the interest on that
21 imbalance, and do this every month of this period.
22 And, so, at the end of this, say, the winter period, I
23 know we're in the summer CGA at the moment, the same
24 thing happens during the summer months, the Company

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[Witness: McCluskey]

1 will track the imbalance, and it may be, at the end of
2 this period, there's a significant undercollection.
3 That, when you add the interest on for each month, that
4 will increase the undercollection, and the Company will
5 seek to recover not only the undercollection, but also
6 the interest on that through this second rate
7 adjustment to the cost of gas.

8 So, the issue is "what is causing that
9 imbalance on a monthly basis?" And, Staff has
10 determined, based on the research it's done and the
11 report that it prepared and I've submitted as an
12 attachment to my testimony, that there are several
13 reasons for the imbalance in any particular month. But
14 one that we've determined is that there's a timing
15 difference, a lag of just over 15 days, due to the fact
16 that each month the Company is comparing gas costs,
17 which are booked on -- which are presented on what's
18 called an "accrued basis", with revenues which are
19 based on a "billed basis". So, there's a mismatch in
20 terms of the accounting for costs and revenues, and
21 that mismatch is really -- produces a lag, which has
22 already been addressed in the working capital
23 calculation. And, so, it's Staff's position that the
24 Company is under -- is overrecovering the cost of the

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[Witness: McCluskey]

1 timing difference, because it has the same 15 day lag
2 in both the -- represented in both the lead/lag study
3 and, hence, the working capital calculation, and in its
4 reconciliation calculation.

5 The very same issue that we raised for
6 the electric companies and the electric companies
7 accepted that and agreed to change the method, and the
8 change is to match accrued costs with accrued revenues
9 every month. We will still find that, going forward,
10 for the electric companies, and I believe we'll also
11 find it for the gas companies, if they make the same
12 change, there will still be differences from month to
13 month, but the differences will be much smaller,
14 because we will have eliminated a significant reason
15 for that mismatch, which is already taken care of in
16 another rate adjustment.

17 So that in, and maybe I've -- I'm not
18 sure whether I responded to the question, I kind of
19 went off.

20 Q. I think you did. I think you did. And, just to
21 clarify a little further, it's true, isn't it, that
22 this -- using these billed revenues and building in
23 this 15 day delay, as the Company has been doing on
24 this cost of gas reconciliation, if you look at a month

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[Witness: McCluskey]

1 like November, which happens to be the first month in a
2 period, what you see is a large undercollection, and
3 then, because that undercollection is netted each
4 month, it actually carries through the whole period.

5 Is that a correct description of the effect of lagging
6 those revenues in that first month of a period?

7 A. Very roughly. The problem really is the first month of
8 this period, whether it be in the summer period or the
9 winter period. Because, in effect, the Company has
10 less than the full month of revenue in that month. In
11 the subsequent months, there's not -- there's not a
12 perfect match with costs and revenues, but there's much
13 less difference. And, hence, the under- or
14 overcollection, it's essentially an undercollection in
15 the first month, that has a tendency to flow right
16 throughout this period. And, the Company is
17 essentially charging interest on this imbalance right
18 throughout the period. But it's really the first month
19 that causes this problem.

20 In fact, I would like to, Commission, if
21 you could refer to -- this is to Mr. Ferro's testimony
22 submitted in this proceeding, Attachment JAF-1.

23 CHAIRMAN GETZ: You're talking about
24 Exhibit 1?

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[Witness: McCluskey]

1 THE WITNESS: Exhibit 1. And, if you go
2 to -- I believe it's his first attachment, Page 1 of 4.

3 CHAIRMAN GETZ: Do you have the page
4 number down at the bottom right-hand corner?

5 THE WITNESS: I don't believe there is a
6 page number in that.

7 MS. GEIGER: Just so that the record is
8 clear, we'd ask that Mr. Ferro's rebuttal testimony be
9 marked as "Exhibit 4", and that hasn't been --

10 THE WITNESS: Sorry.

11 MS. GEIGER: -- hasn't been spoken about
12 yet, since Mr. Ferro hasn't taken the stand yet with
13 respect to his rebuttal. So, I think that might be the
14 piece of information that Mr. McCluskey is referring to.

15 THE WITNESS: I apologize. I had
16 forgotten that his testimony has not yet entered the
17 record.

18 BY THE WITNESS:

19 A. But, if I could, if I could refer you to Attachment 1
20 of the report that is presented as "Exhibit 2" in my
21 testimony.

22 MS. ROSS: And, that is Page 21 of
23 Mr. McCluskey's prefiled testimony.

24 BY THE WITNESS:

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[Witness: McCluskey]

1 A. Okay, Commission. If you could focus on the month of
2 November '05. This is -- This schedule here really is
3 a reconciliation for the winter period, which begins
4 November. It has some earlier months, I will not get
5 into why that is the case. But, if you could just
6 imagine we're looking at the reconciliation for the six
7 months beginning November of '05, running through April
8 of '06. And, if you could see the gas costs for that
9 month are over \$5 million, which is the second line
10 down. You got that? And, the billed revenues, using
11 the Company's approach to developing the revenues, are
12 1.5 million, 1.6 million.

13 If you turn the page to Attachment 2,
14 this Attachment is attempting to represent the same
15 calculation, but using what are called "accrued
16 revenues". And, these estimates -- these revenue
17 estimates of accrued revenues were provided by the
18 Company, to Staff. And, what you see in the month of
19 November, you've got the same cost, because it's
20 they're both on accrued basis. But now we've got the
21 accrued revenues, which are now up to \$4.8 million.
22 So, while there's not a match for other reasons, the
23 difference is significantly smaller, and, hence, the
24 interest that will be charged on that difference would

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[Witness: McCluskey]

1 be substantially smaller as well.

2 And, this miss -- going back to
3 Attachment 1, this mismatch, significant mismatch in
4 the month of November, tends to feed itself through,
5 right throughout the winter period, and the Company
6 continually charges interest during those months. So,
7 that's what we've tried to correct here. We're trying
8 to have a proper matching of costs and revenues by
9 using accrued costs and revenues, and not a mixture of
10 accrued and billed revenues.

11 BY MS. ROSS

12 Q. Just to go back for a minute to the concept of
13 "accrued". With regard to the gas costs in a month,
14 Mr. McCluskey, there is actually what we call a "lead",
15 isn't there? In other words, the Company may actually
16 consume or obtain gas supplies in that month that it
17 doesn't get billed for until well into the subsequent
18 month, is that correct?

19 A. That's correct.

20 Q. So, by using accrued costs in this chart, the Company
21 is basically accelerating costs to show them incurred
22 at the time that it makes that commitment that it
23 actually obtains the gas and becomes obligated to pay,
24 correct?

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[Witness: McCluskey]

1 A. I don't think the Company is attempting to show
2 "incurred costs". It's essentially calculating the
3 costs associated with consumption in that month. And,
4 it's not saying "when were those costs actually paid?"
5 It's essentially doing a calculation, "what are the
6 costs associated with consumption in a month?" And, we
7 believe that the Company should be doing the same when
8 it comes to revenues. What are the revenues that you
9 will recover associated with consumption in that month?
10 And, that is the matching of accrued costs and accrued
11 revenues, regardless of when costs are paid or revenues
12 are received. The lead/lag study takes care of leads
13 and lags in the payment and receipt of costs and
14 revenues.

15 MS. ROSS: Thank you. I have no further
16 questions for the witness. The witness is available for
17 cross-examination.

18 CHAIRMAN GETZ: Ms. Hollenberg.

19 MS. HOLLENBERG: Thank you. I just have
20 a few questions. Good morning.

21 THE WITNESS: Good morning.

22 CROSS-EXAMINATION

23 BY MS. HOLLENBERG

24 Q. The Settlement Agreement that you mentioned in your

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[Witness: McCluskey]

- 1 testimony just now with Unitil, PSNH, and National
2 Grid, you would agree that the OCA participated in
3 those settlement agreements, wouldn't you?
- 4 A. I did. I struggled to remember those that might have
5 participated in them. But it was a group effort, and
6 there were settlement agreements in separate
7 proceedings. PSNH's was in the rate case, Unitil was
8 in a Default Service case, as was the -- there was no
9 settlement agreement with National Grid. They simply
10 agreed to apply the method that had been adopted for
11 Unitil.
- 12 Q. Okay. Thank you. And, you're not disputing the
13 accuracy of the 6.3 net lag days in Northern's working
14 capital, are you?
- 15 A. Absolutely not.
- 16 Q. Okay. And, do you have Mr. Ferro's rebuttal testimony
17 before you right now?
- 18 A. I do.
- 19 Q. Could you turn to Page 9 please.
- 20 A. Okay.
- 21 Q. On Line 15, there's a number "15.2 days" there?
- 22 A. Yes.
- 23 Q. Do you -- Would you agree that the 6.3 included on the
24 revenue lag side includes that 15.2 days?

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[Witness: McCluskey]

1 A. Yes. The 6.3 is a net of leads and lags. Both the
2 leads and lags have a 15 day component to them. So,
3 they essentially net out.

4 Q. And, would you agree that, by the Company basing their
5 over/under recovery balance on billed revenues, that
6 they are again seeking to recover the same 15 days?

7 A. Yes. The billed revenues are essentially shifted
8 relative to costs by approximately 15 days.

9 MS. HOLLENBERG: Okay. Nothing further.

10 Thank you.

11 CHAIRMAN GETZ: Ms. Geiger.

12 MS. GEIGER: Thank you. Good morning,
13 Mr. McCluskey.

14 THE WITNESS: Good morning.

15 BY MS. GEIGER

16 Q. Now, Mr. McCluskey, you're neither an accountant nor a
17 lead/lag expert, are you?

18 A. I'm not an accountant. I would say my expertise is in
19 ratemaking. And, I think a lead/lag study and the
20 application of it is essentially a component of the
21 general topic referred to as "ratemaking".

22 Q. Have you ever developed a lead/lag study?

23 A. I have never actually developed one, but I have
24 certainly reviewed them on a number of occasions.

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[Witness: McCluskey]

- 1 Q. On Page 7 of your testimony, you question whether
2 Northern's lead/lag study was conducted correctly.
3 However, you don't actually conclude one way or the
4 other. Is it your testimony that -- what is your
5 testimony with respect to Northern's lead/lag study?
6 Was it conducted correctly?
- 7 A. I disagree with the question. I do not question in my
8 testimony the Company's lead/lag study. I'm simply
9 saying that, beginning at Line 7 of Page 7, if the
10 lead/lag study that was done in 2001 was conducted
11 correctly, then the Company is fully compensated for
12 the interest on the timing difference. That's all I'm
13 saying.
- 14 Q. Have you conducted a review or done research on whether
15 or not the lead/lag study that Northern uses in its COG
16 was conducted properly?
- 17 A. Because I don't have a problem with it, I haven't done
18 any research on it.
- 19 Q. Okay. So, you don't have that information?
- 20 A. I've reviewed the study, and it -- I've reviewed all
21 the testimony that went with it in 2001. And, I find
22 both the testimony and the results reasonable. So,
23 that's why I have not raised an issue in this
24 proceeding.

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[Witness: McCluskey]

- 1 Q. Now, on Page 2 of your testimony, you indicate that the
2 report that Staff filed on March 15th with the
3 Commission recommends only a change to the accrual
4 method for Northern's COG, isn't that correct?
- 5 A. Page 2?
- 6 Q. Yes.
- 7 A. Could you refer me to which line you're referring to?
- 8 Q. Let's see. Apologize. I apologize. It's Page 3. I
9 have a different pagination here. Page 3, Lines 5
10 through 7, you indicate that the Staff report
11 "recommends that Northern modify the COG by replacing
12 billed revenues with accrued revenues derived by the
13 gas utilized by customers each calendar month."
14 Correct?
- 15 A. That's correct, yes.
- 16 Q. Okay. But I believe your testimony and the report also
17 recommends a change in the rate to be applied to the
18 working capital expense calculation, is that correct?
- 19 A. That's correct. The report itself only focussed on the
20 reconciliation methodology, so it wouldn't have any
21 recommendation with regard to the interest rate on
22 working capital. That, the background to that, was
23 also the Unitil and National Grid Default Service
24 proceedings. And, because that issue was investigated

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[Witness: McCluskey]

1 and the Commission addressed the issue in its two
2 orders, Staff reviewed that issue when we reviewed the
3 cost of gas filing, and made the recommendation that
4 we're making in the testimony.

5 Q. Are you making the same recommendation in this case
6 that you made in the other cases with respect to that
7 particular rate?

8 A. A slight difference --

9 Q. What's the difference, Mr. McCluskey?

10 A. The difference is -- well, let me kind of back up a
11 little bit. The two electric companies and Northern
12 were and are using the overall cost of capital as the
13 -- adjusted for taxes, as the carrying charge rate in
14 calculating working capital. In the Unitil proceeding,
15 Staff argued that that was not appropriate, because
16 Default Service is essentially risk-free, it's fully
17 reconcilable, and, hence, applying the overall cost of
18 capital, which, obviously, has an equity component
19 built into it, would be inappropriate. I have to say
20 the -- I forget exactly what I recommended in the
21 Unitil proceeding, whether I recommended the prime
22 interest rate or argued that it should be the
23 short-term debt rate, I forget. But the Commission
24 issued an order which said they will go with the prime

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[Witness: McCluskey]

1 rate as the appropriate carrying charge rate.
2 In this proceeding, I investigated the
3 issue more and found -- concluded that, or
4 "determined", I think is the best word, that Northern
5 has what's called a "Money Pool". It's actually --
6 It's the NiSource System Money Pool, which all of the
7 subsidiary companies, with the exception of three or
8 four, deposit their surplus cash and can withdraw from
9 the Money Pool to meet their short-term borrowing
10 requirements. And, based on the research that I did,
11 one of the purposes of the Money Pool is to actually
12 finance each company's working capital. And, so, it
13 seems to me that, if Northern is financing its working
14 capital, including its gas supply working capital,
15 through borrowings from the Money Pool, then it's
16 appropriate to use the interest rate -- the Money Pool
17 interest rate, which varies monthly. And, I believe
18 that is a more cost-based rate to use than prime, which
19 is several percentage points above the short-term
20 borrowing rate from the Money Pool. So, I believe,
21 given -- it's my understanding that Northern is
22 financing its cash working capital with withdrawals
23 from the Money Pool, then I believe it's appropriate to
24 use that rate, rather than the prime, as the basis for

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[Witness: McCluskey]

1 calculating their cash working capital costs.

2 Q. I think, Mr. McCluskey, you mentioned is one of the
3 utilities where you recently examined this particular
4 issue. And, do you recall what interest rate PSNH uses
5 for its cash working capital?

6 A. I don't think I've said "I examined this issue with
7 PSNH." I believe I said "it was raised in the Util
8 proceeding", and I believe --

9 Q. I believe you spoke about PSNH's transmission?

10 A. In my testimony?

11 Q. I think you just did this morning, too.

12 A. Oh, I'm sorry. I don't believe I said the -- not this
13 morning. I certainly said in my testimony that PSNH,
14 yes, we are using -- let me back up. I believe what I
15 address in my testimony, with regard to PSNH, is the
16 reconciliation mechanism for their transmission
17 expenses. And, the rate that PSNH is using to
18 calculate the interest on the over-/undercollection is
19 prime. If you'd like to draw my attention to where I
20 address working capital for PSNH, I'd --

21 Q. Well, I'll just ask you now. Do you know what interest
22 rate PSNH uses?

23 A. For its working capital?

24 Q. Yes.

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[Witness: McCluskey]

- 1 A. For transmission?
- 2 Q. For whatever.
- 3 A. Well, it would vary. If a expense is subject to
4 reconciliation, then the rate should be very different
5 from something that is part of rate base.
- 6 Q. Do you know what rate it uses for its -- for the
7 factors that do reconcile?
- 8 A. For cash working capital purposes?
- 9 Q. Yes.
- 10 A. I don't.
- 11 Q. You don't know?
- 12 A. No.
- 13 Q. And, PSNH has access to NU's Money Pool, does it not?
- 14 A. It does.
- 15 Q. Now, I believe, Mr. McCluskey, you indicated, I believe
16 it's on Page 6 of your testimony, that Northern had not
17 indicated why Staff's request to change to accrued
18 revenues was inappropriate, isn't that true?
- 19 A. Could you give me the line reference please?
- 20 Q. I think you believe -- I believe you said, on Page 6,
21 if you look at Line 14, starting on 13, "I am puzzled
22 by the Company's opposition to Staff's recommendation
23 and to Northern's inability".
- 24 A. Yes, that's what it says.

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[Witness: McCluskey]

1 Q. But isn't it true that Northern informed you and Staff
2 that accruing prospective revenues against actually
3 incurred costs was a mismatch that it didn't agree
4 with?

5 A. Certainly, in the discussions that we had, the Company
6 did not agree with Staff's recommendation. The problem
7 is, we could neither get from the Company's
8 representatives as to why the accrued revenues was
9 inappropriate or unfair to the Company. And, that is
10 why after the end of the second meeting that we had, we
11 requested that Northern make a proposal so we could
12 examine it and critique it, but Northern declined to
13 make such a proposal. So, we don't know why accrued
14 revenues is unfair for a gas company.

15 Q. Well, didn't the Company inform you that the reason
16 that it disagreed with your methodology was because of
17 the large changes or swings in usage that occurred
18 month to month, and that the likelihood of commodity
19 cost price volatility and those large volumetric
20 changes necessitated the methodology that the current
21 cost of gas uses?

22 A. It is correct in that, during the discussions, Northern
23 argued, never made a proposal, never demonstrated why,
24 but they argued that, because there is significant

[Witness: McCluskey]

1 variation in daily consumption, and hence revenues, as
2 you go into the winter months, then they must be
3 different, gas companies must be different from
4 electric companies. But this -- it was never
5 demonstrated over the winter period or an annual period
6 that, because of that significant variation, the lag
7 would be -- would be different from the lead/lag study,
8 and the Company would not be compensated from its --
9 through its working capital adjustment. We've yet to
10 see any demonstration, through a written document, as
11 to why that is a problem for a gas company.

12 Q. You propounded discovery requests on Northern, have you
13 not, on this issue?

14 A. I believe -- well, we did ask them for a proposal.
15 That was essentially the last thing we asked them.
16 And, we were informed essentially one week after a
17 meeting that they wouldn't be submitting one.

18 Q. But you've asked the Company to provide you with
19 information about this issue, and those data requests
20 aren't due until Friday, isn't that correct?

21 A. We have got discovery out. I believe -- I believe
22 almost all of those discovery questions relate to the
23 2001 lead/lag study, not to this particular issue.
24 During the discussions, the Company did submit two

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[Witness: McCluskey]

1 analyses. And, in both cases, the first one, we were
2 able to demonstrate that there was just a pure error in
3 the analysis that they submitted. The second one
4 hinged on taking consumption, and hence revenues, from
5 the summer period to the winter period, which we just
6 felt was, in order to reduce the interest, in order to
7 demonstrate that the interest recovery -- which way
8 would it go? That it would have the effect of reducing
9 the interest. And, we just felt it was in -- that was
10 an apples-and-oranges calculation.

11 Q. But isn't it true that the Company has been calculating
12 the COG, i.e. applying the revenues that are collected
13 in the beginning of the winter months that are
14 attributable to summer usage, hasn't the Company been
15 doing that for 30 some odd years?

16 A. Well, I'm not sure exactly how long it's been doing it.
17 But, so have the electric companies, but that didn't
18 stop the electric companies from analyzing the -- what
19 we proposed and concluding that Staff is correct.

20 Q. Excuse me. Has Unitil had a default service component
21 for 30 years?

22 A. They have had Default Service. They have had
23 Transition Service. I didn't say they have had it for
24 30 years. I know PSNH has had reconciliation for power

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[Witness: McCluskey]

1 costs certainly as long as I've been working here.

2 Q. But PSNH's power costs were not something that you
3 talked about in your prefiled testimony, were they?
4 You talked about transmission costs, correct?

5 A. Okay. Well, let's stay with Unitil then. Unitil has
6 Default Service now. They had Transition Service
7 before that. And, before that, they had Power Service,
8 which was fully reconciled. So, I suspect, although I
9 don't know, that they were using the same methodology,
10 the same mismatch of costs and revenues that they were
11 using in Default Service, which they have now
12 corrected.

13 Q. Are you saying that the electric companies have
14 seasonal costs, such as the gas companies, where they
15 have a summer and a winter gas costs?

16 A. It's certainly not as pronounced as for the gas
17 companies, but there's variation from period to period.
18 In fact, the gas company -- the electric companies
19 essentially have four seasons. They have a pronounced
20 summer period and they have a pronounced winter period,
21 and they have off-peak periods in between.

22 Q. But, when the period ends, don't the costs get
23 reconciled in the next period, not the next season?

24 A. I don't understand the question. What are you asking?

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[Witness: McCluskey]

- 1 Q. I'm asking that, since the gas utilities have a summer
2 COG and a winter COG, --
- 3 A. Uh-huh.
- 4 Q. -- are you saying that the electric utilities have
5 similar costs or similar rates?
- 6 A. Yes. Unutil, it actually has two groups of customers.
7 And, one has its rates set every six months, and they
8 reconcile them every six months. The other group has
9 its rates change every three months, and they reconcile
10 every three months.
- 11 Q. Mr. McCluskey, do the electric companies have
12 relatively flat loads?
- 13 A. Relative to gas companies?
- 14 Q. Yes.
- 15 A. I've said, "yes", but they're certainly not flat, and
16 they vary from season to season.
- 17 Q. Don't electric companies right now, by virtue of the
18 fact that they issue RFPs for their supply to serve
19 Default Service, know pretty much with certainty in
20 advance what their costs are going to be?
- 21 A. They -- Certainly, for the period of the request of the
22 RFP. Once they select the winning bidder, they know
23 what the unit prices are. The costs will, obviously,
24 vary with consumption.

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[Witness: McCluskey]

- 1 Q. Right. But you can't say the same thing for the gas
2 companies, can you?
- 3 A. Well, if the gas companies don't hedge any of their
4 requirements, then all of their purchases are subject
5 to market prices. But there are components of the
6 Company's portfolio that are fixed in nature, the
7 capacity costs. So -- But, yes, I think I've agreed
8 that there's more variation in consumption, which is
9 what we were referring to earlier. And, also, in terms
10 of cost, as you proceed through a particular peak or
11 peak period, the prices are much less certain than for
12 companies that are purchasing Default Service, because
13 they are not purchased on a fixed price basis.
- 14 Q. Now, Mr. McCluskey, isn't it true that you're
15 advocating that Northern can be distinguished with a
16 lower return on its working capital just because its
17 working capital is now associated with cost of gas
18 rates -- that's now associated with the cost of gas
19 rates, has been pulled out of base rates and put into a
20 separate COG?
- 21 A. Yes. Because the Company's gas costs are fully
22 reconcilable, the Company is essentially subject to
23 effectively no risk on those gas costs.
- 24 Q. Isn't Northern subject to prudence reviews on its gas

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[Witness: McCluskey]

1 purchases? Can it be?

2 A. Well, I don't know whether the Company is suggesting
3 that it should be compensated for imprudent purchases.
4 That would defeat the purpose of the imprudence
5 finding, if it were to be compensated for that risk
6 through its cost of capital.

7 Q. But it's not true that the Company is totally
8 risk-free, in terms of being compensated for every gas
9 purchase that it makes, is that true?

10 A. I'm not aware of any factor, other than imprudence,
11 that the Company is at risk for with regard to gas
12 costs.

13 Q. Now, isn't it true that Northern's purchases of gas
14 supply are not affected by the fact that the working
15 capital that's associated with gas costs has been moved
16 out of base rates and into the COG rates, right?

17 A. Could you give me that question again.

18 Q. Sure. The fact that Northern -- The way that Northern
19 purchases its gas or the way that it operates its
20 business in going about buying gas is not in any way
21 affected by the fact that now the COG rate contains a
22 working capital factor, does it?

23 A. I'm sorry. You'll have to ask it a third time.

24 Q. Sure.

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[Witness: McCluskey]

1 A. I'm really not getting that.

2 Q. Okay. Sorry. Isn't it true that Northern's purchases
3 of its gas, the way it purchases gas, the way it
4 operates, is not in any way affected by the fact that
5 the COG rate contains a factor that's attributable to
6 compensating the Company for supply working capital?

7 A. I think I understand your question now. I think you're
8 essentially saying, the fact that the gas costs, both
9 direct and indirect, have been unbundled, that doesn't
10 affect the Company's procurement practices? I think
11 the answer is -- I believe the answer is "yes", it does
12 not affect it directly.

13 Q. Now, is it your understanding that Northern's lead/lag
14 study has determined that the net lag days for funding
15 gas purchases above collections is 6.33 days?

16 A. That's my understanding. That's the net result of that
17 study, yes.

18 Q. Therefore, can't you conclude that gas purchases
19 associated without lag days is a -- it represents a
20 permanent condition relating to Northern's costs?

21 A. Could you ask me that question again.

22 Q. Can't you conclude that gas purchases associated
23 without those lag days, without the 6.33 days, is
24 something that is sort of a constant or a permanent

[Witness: McCluskey]

1 condition within the Company that relates to Northern's
2 costs?

3 A. If you are -- If you are saying that there are certain
4 gas purchases which have no lag associated with them?
5 Then, I would say that is reflected in the study. I've
6 reviewed this for other companies. Whenever they have
7 special purchases, which have no lag associated with
8 them, that has the effect of reducing the average lag.
9 So, I would say it's already reflected in the net
10 result.

11 Q. Mr. McCluskey, I'm just going to move onto a topic,
12 I'll come back to that in a minute. What is the -- I
13 believe, in the testimony that you gave today on the
14 stand, you indicated that your methodology would result
15 in an adjustment of the cost of gas rate that the
16 Company is recommending in this filing, is that
17 correct?

18 A. I believe it would reduce the interest charges that the
19 Company would seek associated with the Reconciliation
20 calculation.

21 Q. And, have you done a calculation of the amount of that
22 rate adjustment?

23 A. Well, in my testimony, I do have some numbers, and they
24 are based on data that the Company provided me. But I

[Witness: McCluskey]

1 also note in a footnote that I suspect some of the
2 consumption data is not reliable. And, if I could just
3 find that. Do you have a reference where I say that?

4 Q. I don't. I'm sorry.

5 A. If you just give me a moment, I should be able to find
6 it.

7 Q. Is it on the bottom of Page 8?

8 A. Yes. Okay. If I could just review this for a moment,
9 and then I'll tell you what I think is the net effect.
10 Well, I'll make it easier on myself. I'll refer to the
11 two attachments that are submitted in the -- that were
12 attached to the report. So, it's Attachment 1 and 2 to
13 the report, Exhibit 2. And, there we're talking about
14 the -- we're talking about the annual period May 2005
15 through April 2006. Using the Company's current
16 methodology, produces carrying charges equal to
17 \$264,222. You can see that at the far right of the
18 exhibit.

19 Q. Right. And, I'm asking you, Mr. McCluskey, what --
20 have you plugged any of the financial analysis that
21 results from your methodology into the Company's filing
22 to come up with a new COG rate for the Summer Period
23 2007?

24 A. I haven't. All I'm doing here is trying to give you an

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[Witness: McCluskey]

1 order of magnitude of the impact.

2 Q. Right. But your testimony doesn't tell the Commission
3 what rate to put into effect, does it?

4 A. It doesn't, because typically what happens is, if
5 there's some methodological change required by the
6 Commission, the Commission will direct the Company to
7 submit a compliance filing consistent with that. And,
8 so, it's the Company's role to develop the rate based
9 on the methodology that the Commissioners think is
10 appropriate.

11 Q. Mr. McCluskey, turning to the question I was trying to
12 ask you before. I believe your testimony was, in your
13 prefiled and this morning, that the Company's lead/lag
14 study indicates that there -- that it is to be
15 compensated for a net 6.33 days, 6.33 days worth of
16 revenue, if you will, in its working capital. Is that
17 correct?

18 A. That's correct.

19 Q. Okay. So, if this is in the lead/lag study and this
20 has been accepted, and if the Company is experiencing,
21 on a permanent level or on a consistent level, the cost
22 associated with funding 6.33 net lag days, then isn't
23 that particular cost the same or similar to other
24 factors that are financed through the long-term

[Witness: McCluskey]

1 borrowing rate?

2 A. If the Company was financing that short-term lag, we're
3 talking about 6.33 days every month, if that's not a
4 short-term borrowing requirement, then I don't know
5 what is. If that's being financed with long-term debt
6 or equity, then the appropriate rate would be the
7 overall cost of capital. It's my understanding that
8 the Company is financing that short-term borrowing
9 requirement through the Money Pool. Why? Because the
10 Company, not just in New Hampshire, but in
11 Massachusetts and in Maine, has testified, in fact, has
12 submitted the Money Pool Agreement itself, which states
13 explicitly that one of the purposes of the Money Pool
14 is to finance the Company's cash working capital.

15 So, I could turn it around and say, "if
16 the Company is not using the Money Pool to finance its
17 cash working capital, and incurring some significantly
18 higher cost, then why would it do that? Why would it
19 avoid using the Money Pool at a rate which is almost
20 half the overall cost of capital?" It makes no sense.

21 MS. GEIGER: Thank you. I have no
22 further questions.

23 BY CHAIRMAN GETZ

24 Q. Good afternoon, Mr. McCluskey. I just had -- I wanted

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[Witness: McCluskey]

1 to follow up in one area, and it's really just to get a
2 general articulation of your view of the relationship
3 of your proposed change in methodology to the status
4 quo. The basis for your position is that they use the
5 billed revenues in calculating the cost of gas
6 reconciliation is that that results in an
7 overcollection. And, you're suggesting that we alter
8 the methodology to use accrued revenues, instead of
9 billed revenues. That's a fair characterization of
10 your --

11 A. Yes. It results in an overcollection, because they
12 also have a working capital adjustment. If the Company
13 did not have a working capital adjustment, there would
14 be no issue here. It's the fact that they have this
15 other mechanism that appears to be compensating them
16 for the same timing difference that's reflected in the
17 reconciliation calculation that raises the issue of
18 overcollection.

19 Q. But both of these mechanisms have been in place, and
20 this has, according to, as I understand the Company's
21 position, this has been the methodology that's been
22 applied for 30 years, and they don't agree that there's
23 a double recovery. So, they would say "let's just keep
24 the status quo." Is that your understanding of their

[Witness: McCluskey]

1 position?

2 A. Yes. They say "it's been in place a long time." But
3 things do change.

4 Q. Well, that's what I want to try to get, if you could
5 try to express it for me. It seems there's at least a
6 few ways of looking at this. Either the existing
7 methodology was flawed from the beginning or that it
8 masked some changes or that the effects were so small
9 that it really wasn't worth drilling down into it. Or,
10 another way I guess could be that what occurred is that
11 over time something changed to invalidate the old
12 approach, or -- and I guess some combination. That you
13 just have come up with a more refined or a better way
14 of addressing the issue and looking at the relationship
15 between the cash working capital and the reconciliation
16 mechanisms. But can you just draw from among those,
17 those choices? What's the best way, in a general
18 sense, of formulating your position of why we need to
19 change the current approach?

20 A. First of all, I don't believe there was a deliberate
21 attempt on the part of gas companies or electric
22 companies to overcollect. I think this -- it's quite
23 possible, and I really don't know, but it's quite
24 possible that the two rate components were developed

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[Witness: McCluskey]

1 separately, and there just wasn't a realization that
2 they were recovering for the same expenses. And, it
3 wasn't until Staff was reviewing the interest
4 calculation for Unitil, and, in that very same
5 proceeding, Commissioner, you remember -- you recall
6 that we were also addressing the cash working capital
7 calculation. And, it was because Staff was looking at
8 both methodologies, we were fully immersed in it. And,
9 it was simply because we were looking at the two at the
10 same time that it dawned on us that "aren't these two
11 things doing the same thing?" And, we proposed that to
12 Unitil. And, after some thrashing around, we came to a
13 meeting of the minds that it was. So, I think that's
14 essentially -- this could have been happening for ten,
15 twenty, thirty years. Who knows. But sometimes things
16 happen like that, because they are constructed
17 independently, without an understanding of how they
18 interact.

19 Q. But, over that period of time, I assume there's various
20 -- that the leads and lags changed over time and
21 overcollections and undercollections changed over time.

22 A. (Witness nodding affirmatively)

23 Q. So, would it be possible to conclude whether ratepayers
24 have been consistently adversely affected over that

[Witness: McCluskey]

1 period or is it your position that's really just
2 irrelevant? What you've now discovered is what you see
3 is some inherent flaw that just needs to be changed?
4 A. I think it's the latter. We just need to correct the
5 thing going forward. We don't want to look any further
6 back than the reconciliation period. That's water
7 under the bridge. We just need to -- Staff believes
8 that we need to get it corrected going forward. As to
9 whether customers have benefited or been harmed through
10 this, it's hard to say exactly how it all falls out.
11 But, given how this first month begins, if you recall
12 the discussion I had ten or fifteen minutes ago,
13 there's a tendency, because the Company, under its
14 billing approach, there's a tendency for the Company to
15 reflect already a portion of the monthly revenues in
16 that first month. And, that's -- the effect of that
17 flows through for the subsequent five or six months.
18 That I feel confident saying that that has generally
19 worked against customers. But who knows what the true
20 net effect has been.

21 CHAIRMAN GETZ: Okay. Thank you. Any
22 redirect?

23 MS. ROSS: I have just one.

24 REDIRECT EXAMINATION

{DG 07-033} (04-23-07)

[Witness: McCluskey]

1 BY MS. ROSS

2 Q. Mr. McCluskey, you were asked a little earlier by
3 Ms. Geiger about some outstanding requests of Northern
4 with regard to its 2001 Lead/Lag Study. And just, it's
5 true, isn't it, that Staff's real concern with
6 Northern's Lead/Lag Study is that KeySpan has a much
7 larger lag as a result of its -- a dramatically larger
8 lag as a result of its lead/lag study. And, that
9 Staff's real interest in Northern is merely
10 understanding the two studies, so it can determine why
11 there is such a wide difference between the two?

12 A. Yes. I want to reiterate, Staff has no concern with
13 Northern's lead/lag study. If Northern believes that
14 it's not fully recovering their working capital costs,
15 then it's free to submit a revised proposal, just like
16 KeySpan and just like Unitil has done, and the Staff
17 will review it. But we currently have no concern with
18 their study. We are simply asking the Company
19 discovery on that 2001 study to form the basis for the
20 review that we're conducting with regard to KeySpan,
21 who has a net lag of in excess of 20 days. And, so,
22 there's a significant difference between the two
23 companies. And, we want to understand why that's the
24 case. And, Northern has agreed to respond to those

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[Witness: McCluskey]

1 questions and provide us some kind of a base on which
2 to do the KeySpan analysis.

3 Q. Mr. McCluskey, if Northern accounted for its gas costs
4 on a cash basis, i.e. when it actually paid for the gas
5 consumed, similar to the way it treats collections,
6 would this double recovery exist, if it did that in its
7 reconciliation mechanism?

8 A. You're proposing a cash basis for costs and revenues on
9 a billing basis?

10 Q. Right.

11 A. I'd have to -- I really don't know the answer to that.
12 I'd have to study that, because we've still got the
13 working capital adjustment. I'd want to see whether
14 there was some -- still some interaction between the
15 two mechanisms. But that's something I haven't
16 considered. I think, using accrued costs and revenues
17 eliminates the potential mismatch problem and leaves
18 the working capital calculation in place.

19 MS. ROSS: Thank you. I have no further
20 redirect.

21 MS. GEIGER: Mr. Chairman, may I ask a
22 quick follow-along question please?

23 CHAIRMAN GETZ: Please.

24 RECROSS-EXAMINATION

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[Witness: McCluskey]

1 BY MS. GEIGER

2 Q. Mr. McCluskey, do you know why Northern's lead/lag
3 study produces a different result than KeySpan's
4 lead/lag study?

5 A. I think the KeySpan lead/lag study has a lot to do with
6 KeySpan's collection practices. They don't collect the
7 revenues very quickly, compared with Northern. That
8 appears to be the case. I don't think the leads are
9 substantially different between the two companies.
10 But, certainly, the collection practices result in a
11 very different outcome.

12 Q. Do you know whether KeySpan's lead/lag study reflects
13 average annual customer and company payment behavior?

14 A. I believe they do. I believe it does.

15 Q. Do you know whether Northern's does as well?

16 A. The lead/lag study?

17 Q. Yes.

18 A. Northern's is an annual calculation. Certainly, the
19 lag is. It's an average of 12 months of accounts
20 receivables.

21 MS. GEIGER: Thank you.

22 CHAIRMAN GETZ: Anything further for
23 this witness?

24 (No verbal response)

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[Witness: Ferro]

1 CHAIRMAN GETZ: Okay. Thank you.

2 You're excused, Mr. McCluskey.

3 MS. GEIGER: Mr. Chairman, would it be
4 possible to take a five minute break before Mr. Ferro
5 takes the stand?

6 CHAIRMAN GETZ: Let's -- Can you use
7 fifteen?

8 MS. GEIGER: Sure.

9 CHAIRMAN GETZ: We will resume at
10 quarter of one.

11 MS. GEIGER: Thank you.

12 (Recess taken at 12:28 p.m. and the
13 hearing reconvened at 12:47 p.m.)

14 CHAIRMAN GETZ: Okay. We're back on the
15 record with Mr. Ferro's rebuttal testimony.

16 MS. GEIGER: Yes.

17 (Whereupon Joseph A. Ferro was recalled
18 to the stand, having been previously
19 sworn.)

20 JOSEPH A. FERRO, PREVIOUSLY SWORN

21 REBUTTAL DIRECT EXAMINATION

22 BY MS. GEIGER

23 Q. Mr. Ferro, I remind you that you're still under oath.

24 And, I'm going to be showing you a document that the

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[Witness: Ferro]

1 Company has prefiled with the Clerk for identification
2 as "Exhibit 4". And, ask you to identify it please.

3 A. This is the filing of my rebuttal testimony to
4 Mr. McCluskey's testimony. We submitted this testimony
5 on April 20th, 2007, and that's what the cover letter
6 is dated. And, again, it was rebuttal to
7 Mr. McCluskey's testimony filed on April 16, 2007.

8 CHAIRMAN GETZ: Let's take a second
9 then. Let's just get our numbering correct. I think we
10 went to Exhibit 5 for Mr. McCluskey's testimony?

11 MS. GEIGER: Right. But I don't believe
12 4 ever got --

13 CHAIRMAN GETZ: And, we never mentioned
14 4? Okay. All right. So, then, the rebuttal testimony
15 will be "Exhibit 4".

16 (The document, as described, was
17 herewith marked as Exhibit 4 for
18 identification.)

19 MS. GEIGER: Does the Bench have copies?

20 CHAIRMAN GETZ: Yes.

21 BY MS. GEIGER

22 Q. Mr. Ferro, was what's been marked for identification as
23 "Exhibit 4" prepared by you or under your direct
24 supervision and control?

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[Witness: Ferro]

- 1 A. Yes, it was.
- 2 Q. And, do you have any changes or corrections to make to
3 Exhibit Number 4?
- 4 A. I have a few minor ones.
- 5 Q. Could you please proceed to run through them?
- 6 A. Certainly. On Page 9 of the testimony, as we were, you
7 know, somewhat in haste putting together testimony to
8 meet the April 20th deadline, some things, some words
9 went astray. On Line Number 7 it says "In the New
10 England", this should read "For most, if not all New
11 England gas utilities, the gas cost component" insert
12 "of working capital is severed and included in the cost
13 of gas adjustment mechanism as a gas cost."
- 14 Q. Then, Mr. Ferro, on Line 7, I think you said "cost" --
15 you changed "CGA", is that correct?
- 16 A. Yes, I changed the "CGA" to "cost of gas adjustment
17 mechanism".
- 18 Q. Thank you.
- 19 A. Then, my next change would be on Page 17, Line 14,
20 fourth word in, the letters got transposed, it's,
21 instead of "sue", it's "use". Then, on Page 19, on
22 Line 2, just before the end of the line, there's a
23 hanging "t" there. That should be deleted.
- 24 And, then, finally, on my schedules,

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[Witness: Ferro]

1 it's really JAF Schedule 1 that I state in my
2 testimony. The pages got labeled "Attachment JAF-1".
3 It really is "Schedule JAF-1", Pages 1 through 4. And,
4 then, finally, on Page 4 of 4, of Schedule JAF-1, some
5 of the words describing what this schedule was trying
6 to do was truncated at the end on the right, so we lost
7 a few words.

8 MS. GEIGER: And, Mr. Chairman, with
9 your permission, what I'd like to do is provide the Bench
10 with copies of that page that Mr. Ferro just referred to,
11 just so that you'll have a complete -- complete wording of
12 the narrative at the top of the page. And, I'll provide a
13 copy to the Clerk. And, would merely ask that this page
14 be substituted for the page that currently exists in
15 Exhibit 4, at the very end, so that it's more complete.

16 CHAIRMAN GETZ: Okay. We'll make the
17 substitution.

18 MS. GEIGER: Thank you.

19 BY MS. GEIGER

20 Q. Now, Mr. Ferro, with those changes and corrections in
21 mind, if you were asked the same questions today, would
22 your testimony and answers be the same?

23 A. Yes, they would.

24 Q. And, could you please summarize for the Commission

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[Witness: Ferro]

1 whether you agree with Staff's conclusions as provided
2 by Mr. McCluskey in his prefiled testimony? And, if
3 not, why not?

4 A. Yes. I do not agree with Staff and Mr. McCluskey's
5 position in changing the current mechanism of
6 calculating interest on the monthly
7 under-/overcollection balances. In that, I think it's
8 absolutely appropriate to continue using actual billed
9 sales to match against actual purchased gas costs. If
10 you bear with me, just let me give you a little
11 background. Cost of gas adjustment mechanisms were
12 created in the early 1970s. And, of course, they were
13 created because before the Company used to have all its
14 expenses, if you will, revenue requirement, in base
15 rates. And, at that time, in the late '60s, '60s, the
16 gas costs were rather stable, and the Company could
17 maintain their base rates for a reasonable amount of
18 time without having to file a rate case.

19 Well, as gas costs became less stable,
20 the practical thing to do was to pull gas costs out of
21 base rates and create a cost of gas mechanism, because,
22 otherwise, the company will be filing rate cases every
23 year practically. That happened in the early 1970s.
24 The cost of gas mechanism was designed to recover

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[Witness: Ferro]

1 actual costs on an ongoing basis, as you incur costs,
2 you recover them.

3 Flashing ahead to the mid '90s, the
4 companies, as I stated in my previous testimony, were
5 unbundling and started to take out, out of base rates,
6 all revenue requirement associated with providing gas
7 supply service. An example was bad debt expense
8 associated with gas costs. Another example is the
9 portion of the revenue requirement associated with the
10 LNG and propane plants associated with providing gas
11 supply that typically or historically were in base
12 rates. And, the other one was working capital expense
13 on purchased gas costs. It was recovered in base
14 rates, all working capital, for the distribution side
15 of it and the gas supply side of it, were recovered in
16 base rates.

17 So, we unbundled. And, it became a
18 little more transparent, the working capital expense we
19 were recovering associated with gas costs through the
20 cost of gas mechanism. However, that did not change
21 the conditions under which we recovered working
22 capital, in that we still were recovering all the
23 working capital expense. And, just a piece was
24 extracted to make sure that we did not overcharge

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[Witness: Ferro]

1 "transportation only" customers, get it out of base
2 rates, because base rates are charged to transportation
3 customers and to bundled sales customers. And,
4 furthermore, because it was in a cost of gas, it was
5 designed to track actual gas costs as you go forward,
6 working capital expense on actual gas costs. And, so,
7 the intention of a cost of gas mechanism always has
8 been, I'd like to think always will be, is to track
9 actual costs incurred, and, as Mr. McCluskey said, the
10 prudently incurred costs should be recovered.

11 Now, on the flip-side, the lead/lag
12 study that was talked about earlier, that is a study
13 that leads into or results into a working capital
14 expense associated with purchased gas costs. And, that
15 lead/lag study is based on an annual test year period,
16 take an annual total and determining the difference in
17 the payment behavior of Northern or a gas utility's
18 customers versus Northern's payment behavior or
19 practice, if you will, of paying the gas suppliers and
20 the pipelines.

21 Northern's lead/lag study, its latest
22 one, I think it was the 12 months ended June 2001, was
23 filed in docket DG 01-182, which resulted in a 6.33 net
24 lag days. That's simply capturing, again, the

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[Witness: Ferro]

1 difference between the Company paying its suppliers and
2 pipelines versus the customers paying Northern for its
3 bills. It does not in any way capture on a
4 month-to-month basis any difference between the actual
5 costs that the Company incurred versus the actual
6 revenues the Company bills out.

7 Certainly, whether it's the test year
8 period for the lead/lag study or a 12 month period for
9 calculating interest on under-/overcollections, after
10 the 12 months, the volumes that drive the costs are
11 virtually the same as the volumes that drive the
12 revenues, after 12 months. But, from month-to-month,
13 they are quite different. And, that's certainly one
14 reason why, it's because we have temperature-sensitive
15 load, and we bill our customers on a cycle billing
16 basis.

17 So, the interest on a deferred
18 calculation or the under-/overcollection compliments
19 the lead/lag study or the working capital expense, in
20 that the working capital expense captures something
21 else. The working capital expense captures the
22 difference in payment behavior, while the interest on
23 the deferred tracks actual, the actual gas costs versus
24 the actual revenues.

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[Witness: Ferro]

1 The actual month-to-month mismatch
2 creates either actual borrowing costs or needs, if you
3 will, or sometimes our revenues are higher on a monthly
4 basis than our costs, and it demonstrates that we have
5 use of our customers' funds, use of the customers'
6 dollars. But, again, if our load was flat, then the
7 Company would be totally indifferent to going along
8 with Mr. McCluskey's proposal of doing accrual
9 accounting, because the revenues and the costs would be
10 generated on the same volumes, and there would be no
11 volume mismatch. I want to emphasize that the
12 Company's interest on the under-/overrecoveries does
13 not reflect any net lag days. It's just every month we
14 calculate interest on the under-/overcollection, based
15 on 30 days of revenues and 30 days of costs. Its
16 actual 30 days of costs, actual 30 days of revenues.
17 And, again, the cost of gas is designed to recover
18 actual costs.

19 Now, Staff's recommendation of using
20 calendar month volumes or accrual revenues, which in
21 itself is sort of like an estimate, takes away or
22 ignores the actual monthly mismatch. And, that really
23 is undoing the intention of the cost of gas mechanism,
24 you want to reflect actual activity.

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[Witness: Ferro]

1 The other thing about the Staff's
2 proposal is that they want to advance the revenues
3 through a calendar month for accrued revenues, advance
4 the revenues, some of which we haven't even read the
5 customers' meters yet. Some of which, therefore, we
6 haven't even billed the customers. But those are the
7 revenues that is proposed to be reflected in the cost
8 of gas calculation for interest.

9 That's my basic summary.

10 Q. Mr. Ferro, is the Company overcompensated by the
11 current COG methodology?

12 A. I believe definitely not.

13 Q. Okay. Now, Mr. McCluskey said that "working capital"
14 -- he testified this morning that "working capital rate
15 adjustments compensate the Company for interest on the
16 cost of financing the net lag between the Company's
17 payment of its gas costs and the receipt of its
18 revenues." Do you agree with that?

19 A. Yes.

20 Q. But does interest on the monthly under- and
21 overcollection balance reflect any net lag days?

22 A. It does not. No net lag days are reflected in the
23 calculation of interest on the under-/overcollections.

24 Q. Okay. Now, were you here this morning when

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[Witness: Ferro]

1 Mr. McCluskey testified about the Company's risk with
2 respect to its ability to recover its gas commodity
3 costs?

4 A. Yes, I recall.

5 Q. And, do you -- what do you recall about that testimony?
6 What do you believe Mr. --

7 A. Yes. I recall Mr. McCluskey said "I don't know any
8 other reason why the Company would not be able to
9 recover its costs other than for imprudent actions."
10 Well, first, that's the point. That the Company is not
11 risk-free of recovering its costs, because some actions
12 could be deemed by the Commission to be imprudent.
13 And, those costs would not be recoverable. So, it's
14 not "risk-free". But, beyond the imprudence, I only
15 have to go back to less than two years ago, where, in
16 docket DG 05-080, Northern Utilities' shareholders had
17 to absorb \$200,000 of demand or fixed capacity costs to
18 settle the proceeding in the Modified Proportional
19 Responsibility docket. So that in itself was another
20 example of these costs are not risk -- the recovery of
21 these costs are not risk-free.

22 Q. Now, Mr. Ferro, how long have you been calculating gas
23 costs?

24 A. I started with Bay State Gas in April of 1977, in the

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[Witness: Ferro]

1 Customer Relations area, doing billings and dealing
2 with CGA rates, too, and moved to the Rate Department
3 in September 1980. And, one month later, I was filing
4 cost of gas adjustments with the Massachusetts and I
5 believe New Hampshire Commissions.

6 Q. So, this is over --

7 A. Well, I guess that makes it approximately 16, 16 and a
8 half -- I'm sorry, 26 and a half years or so.

9 Q. Okay. And, have you been calculating the COG in a
10 similar fashion as the way the Company has proposed the
11 rate in this filing?

12 A. Certainly, in my direct firsthand experience, we've
13 been calculating cost of gas rates similarly, insofar
14 as we track the under-/overrecoveries based on actual
15 billed sales and revenues versus actual cost, and
16 calculate interest on the balance. That's been the
17 case in Bay State Gas, in Massachusetts, and Northern
18 Utilities in New Hampshire and Northern Utilities in
19 Maine.

20 Q. Do you have any additional comments that you'd like to
21 make in response to Mr. McCluskey's oral testimony
22 provided at today's hearing?

23 A. I do. First, I think Mr. McCluskey said that "costs
24 are reflected in the interest on the under-/over based

[Witness: Ferro]

1 on an accrual basis. Well, costs are reflected on an
2 actual basis. And, let me define "actual". "Actual"
3 is the Company recording its costs and revenues at the
4 end of the month for everything it has either billed
5 out or been charged, and those are actuals. So, the
6 costs, in my thinking and in my view, are not accrued,
7 they're actual costs. Just as the revenues are
8 reflected on an actual basis.

9 Another point I want to make is that
10 Mr. McCluskey turned to Attachment -- I believe
11 Attachment 1 and Attachment 2 of the Staff's report.
12 And, if I could turn to that, that page of
13 Attachment 2, what's strikingly missing from that
14 Attachment 2 is that -- I'm sorry, Attachment 1, I
15 stand to be corrected, Attachment 1, is that, in
16 November '05, they show -- we show billed revenues
17 that's a half month of prorated revenues for the winter
18 period. While, in the meantime, the Company is
19 recording a half month of revenues in the summer
20 account, matched against zero costs, because there's no
21 costs in November associated with the summer period.
22 So, this result would change significantly if you
23 reflected the actual complete revenues that the Company
24 is recording each month, and, in particular, in this

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[Witness: Ferro]

1 case, November '05. As I stated earlier, the Company
2 every single month records 30 days of revenues and 30
3 days of costs.

4 Another comment that I want to make on
5 Mr. McCluskey's oral testimony is we were talking about
6 the interest rate to be used. And, Mr. McCluskey
7 apparently is proposing to use the short-term borrowing
8 rate for the calculation of working capital expense.
9 First and foremost, as my testimony states, the
10 Company, on two accounts, disagrees with that. The
11 first account is that the Company, as I said, the cost
12 of gas is designed to recover the actual costs. And
13 any costs that need to be funded on a permanent basis,
14 like 6.33 net lag days of purchased gas costs, that is
15 a permanent, constant, long-term position. Those costs
16 are funded based on long-term borrowings, not
17 short-term borrowings, just like its other operations.
18 And, to speak to that, the financial community or
19 lenders would not expect to get a short-term borrowing
20 rate on some permanent position of costs. And, again,
21 we look at an annual basis in a test year, come up with
22 6.33 net lag days, that's representative of the ongoing
23 long-term position of the Company. So, I believe that
24 that is misdirected to change the interest rate. But,

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[Witness: Ferro]

1 in particular, there was some discussion on the Money
2 Pool, in that the Company use its short-term borrowing
3 rate for its Money Pool, that's absolutely correct.

4 The Company switched from a BANOR
5 financing vehicle to the NiSource Corporate Services
6 Money Pool fund. And, it was -- it uses the short-term
7 to finance inventory gas. Now, inventory gas is
8 withdrawn from inventory every winter season. So,
9 that's an ongoing, short-term borrowing of that gas
10 supply. But, again, purchased gas costs, at a 6.33 net
11 lag day, represents a permanent long-term position of a
12 need to fund purchased gas. So, that they're two
13 different animals.

14 I also want to comment on the fact that
15 the Company has discussed with Staff, in its technical
16 sessions, that it disagrees with the accrued revenues,
17 that it was inappropriate to go to accrued revenue.
18 The Company has emphasized that what the -- what the
19 deferred gas cost calculation does is it captures the
20 volume mismatch, call it a "volume lag", because it's
21 not a lag in days. The actual volume lag or volume
22 difference between the volumes that generate the
23 revenues versus the volumes that generate the costs,
24 we've expressed that at least in the last couple of

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[Witness: Ferro]

1 discussions with Staff.

2 If we had a, and I think I'm repeating
3 myself here, but if we had a flat load, whether it's
4 for the -- like the electricians have maybe a flatter load
5 than us, who knows. But, if we had a flat load, we
6 would be absolutely indifferent to this proposal,
7 because we wouldn't have this monthly volume mismatch
8 that generates costs and revenues.

9 So, essentially, the interest on the
10 under-/overcollection balances captures something
11 entirely different than the lead/lag study and the
12 resulting working capital expense captures. One
13 captures the difference in payment habits, the other
14 captures the actual operations of the Company's gas
15 cost activity, sales and associated revenues, versus
16 sendout and associated costs.

17 And, one final thing I do want to state,
18 it is in my testimony, but I did file schedules. And,
19 I want to say I filed schedules because, quite frankly,
20 there is a concern, and even a sensitivity, that, well,
21 you know, most of my discussions here are somewhat
22 qualitative and not completely quantitative. And, that
23 the Commission might need to see some numbers of what's
24 going on. Well, first and foremost, neither side, if

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[Witness: Ferro]

1 you will, has produced any numbers. But what I've done
2 is I've tried to at least follow the script and
3 calculate what the interest on the
4 under-/overcollection balances is generating, the
5 actual working capital expense is generating, compared
6 to some interest needs to a cash flow analysis, using
7 the 6.33 net lag days. That's what these schedules do.
8 And, so, if you turn to Page 4 of that schedule, which
9 is the very last page of my exhibit, or Northern's
10 exhibit. And, as I state in my testimony, it's
11 somewhat inconclusive. Let's go down to the bottom
12 section. And, it shows that, using "Calendar Month",
13 you have interest recovery of "\$95,656", the second
14 last line, and the cash flow analysis on the previous
15 page shows a need of "\$109,995 in interest. That shows
16 that we're under recovering, if you use calendar month
17 accrued revenues, by about \$14,000. And, then, I
18 looked at "Billing Month". And, "Billing Month" shows
19 that I'd be generating "141,595", more than the
20 "109,995". And, it shows that I'd be over recovered by
21 31,600. Quite frankly, I don't know what really that's
22 telling us, other than that this is an analysis that
23 one is trying to model. That's not really that -- that
24 conducive to modeling. You know, it can go either way.

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[Witness: Ferro]

1 And, that I just wanted to and felt obligated to
2 present some numbers at this hearing.

3 But I do want to say, and I said in my
4 testimony, that what disturbed me is that, in the
5 Unitil case, and I'm not privy to much of what was
6 going on there, but I was quite understanding of the
7 fact that the analysis that led the parties to conclude
8 "well, jeez, we should use accrued revenues on a
9 calendar month basis", was based on a hypothetical,
10 simplified example. That showed each day, in each
11 month, that purchased volumes, with exactly the same as
12 sales volumes that generate the revenues. And, that's
13 precisely why we need to continue calculating interest
14 on under-/overcollections using actual sales volumes
15 versus actual costs, because those volumes aren't the
16 same every day, they're not the same every month. And,
17 in fact, when you're going from a warmer month to a
18 colder month, there's a drag on those volumes that
19 create a revenue or a borrowing need that's not
20 reflected in the working capital calculation. That,
21 again, just reflects the payment behavior difference
22 between us paying our suppliers and the pipeline versus
23 how our customers pay us for the billings.

24 Q. Mr. Ferro, do you have anything else that you would

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[Witness: Ferro]

1 like to add?

2 A. No, I thought I did, but, at this time, I don't.

3 MS. GEIGER: Thank you.

4 CHAIRMAN GETZ: Ms. Ross.

5 MS. ROSS: Thank you. Good afternoon

6 again, Mr. Ferro.

7 THE WITNESS: Good afternoon.

8 REBUTTAL CROSS-EXAMINATION

9 BY MS. ROSS

10 Q. At several points during your testimony today, you've
11 talked about the fact that the cost of gas mechanism
12 has been in place for 30 plus years. But it's true,
13 isn't it, the cost of gas mechanism has changed and
14 evolved throughout it's entire 30 year history?

15 A. In what way?

16 Q. Well, for instance, the Professional Responsibility
17 Agreement that dealt with capacity charges between New
18 Hampshire -- I'm sorry, the Proportional Responsibility
19 Agreement between Maine and New Hampshire impacted the
20 cost of gas mechanism, didn't it?

21 A. It did not really impact the cost of gas mechanism, it
22 just determined the level of demand costs that were
23 allocated between the two divisions.

24 Q. And, the financing tool that was used to fund your

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[Witness: Ferro]

- 1 reconciliation needs changed from the use of an earlier
2 financing tool, I think it was referred to as "BANOR"
3 or "BÁNOR" to the Money Pool, is that also correct?
- 4 A. Certainly. That reflected more actual costs, that's
5 right. The operative word is "actual".
- 6 Q. And, then, the unbundling and shifting of indirect gas
7 costs from base rates to the cost of gas rates also
8 changed the cost of gas mechanism, didn't it?
- 9 A. Again, as I explained in my prefiled -- in my oral
10 testimony, reflecting actual costs, in an unbundling,
11 it removed the actual costs associated with providing
12 gas supply service from base rates into a cost of gas
13 mechanism.
- 14 Q. And, then, again, the current filing, changes to the
15 SMBA method for calculating the cost of gas, which is
16 another change in method, isn't it?
- 17 A. That's a method of allocating costs between classes,
18 yes.
- 19 Q. So, my statement earlier is true, isn't it, that the
20 cost of gas mechanism has changed and evolved fairly
21 constantly throughout its history?
- 22 A. What has not changed, and is fundamental to the cost of
23 gas mechanism, is you match actual costs with actual
24 revenues, and that's the reconciliation, and you

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[Witness: Ferro]

1 calculate interest on the balances each month on those
2 differences. That has not changed in over 30 years.

3 Q. And, it's also true, isn't it, that there are
4 state-to-state variations in the cost of gas mechanism?

5 A. I am most familiar with Massachusetts, Northern -- New
6 Hampshire, and in Maine.

7 Q. Well, for instance, in Maine and New Hampshire, doesn't
8 the rate of interest on the reconciliation differ with
9 Maine using the short-term debt rate and New Hampshire
10 using the prime rate currently?

11 A. I'm glad you mentioned that. Certainly, short-term
12 borrowing rate does reflect more of the Company's costs
13 of funding the monthly under/over recovery balances.
14 The Company, Northern Utilities, would have no problem
15 at all if Staff or the Commission wanted to change
16 using the prime rate to the short-term borrowing rate
17 in its under-/overrecoveries, because that is the
18 closer, more representative cost of the short-term
19 borrowings of monthly swings. It's not the actual cost
20 of funding of more long-term gas cost position, i.e.
21 6.33 net lag days of annual purchased gas costs.

22 Q. Mr. Ferro, you've stated repeatedly that the
23 calculation of interest related to the monthly balance
24 of over- or undercollection doesn't incorporate any net

[Witness: Ferro]

1 lag days, and you've also repeated many times that the
2 calculation shows 30 or 31 days of actual billed
3 volumes. And, I'd like to refer you to your own
4 Exhibit JAF-1, and ask you a couple of questions on it.

5 A. I'm there.

6 Q. Yes. If you're looking in November in this exhibit,
7 and you're looking at your winter period cost of gas,
8 "Cost of Firm Gas", that number is "5,142,673". And,
9 then, if you look at "Reported Collections", that is
10 "1,611,166", correct? And, under it there's actually a
11 note, it says "prorated month", is that correct?

12 A. That's correct.

13 Q. Now, that is not 30 days of billed revenue, is it,
14 Mr. Ferro?

15 A. That's correct. If you turn to the next page, the over
16 15 days has shown up in November '05, in the summer
17 period, of "1,950,004".

18 Q. Yes. But the fact that it doesn't show in this table,
19 which is the table we use for calculating the interest
20 on over and under recovery, means that there isn't --
21 it's shown as a deficiency, isn't it, Mr. Ferro, for
22 purposes of reconciliation or an undercollection?

23 A. No, not true. Because, also in the summer account,
24 we're reflecting a million nine of revenues against no

[Witness: Ferro]

1 costs. And, the customer gets the benefit of a half
2 month of revenues matched against zero costs in the
3 exact same month that you're talking about.

4 Q. But you ignore that number when you calculate your
5 winter cost of gas and you calculate your interest
6 earned on it, don't you?

7 A. You can't separate summer and winter when you're
8 talking about total -- total interest calculation on
9 under-/overrecoveries. We're calculating, and you'll
10 see it when we file the summertime, that we've received
11 some revenues in a month without any costs. I don't
12 understand the question. I don't understand the
13 problem.

14 MS. ROSS: I'm going to ask
15 Mr. McCluskey to follow this one.

16 MR. McCLUSKEY: Thank you.

17 BY MR. McCLUSKEY

18 Q. If we could just focus on the Page 2, for the summer
19 period. You're saying there that you've got the other
20 portion of November in the first column, \$1.95 million?

21 A. Correct.

22 Q. And, we also have November to the right of this?

23 A. That's correct.

24 Q. So, how many Novembers have we got in this annual

[Witness: Ferro]

1 schedule?

2 A. Well, as you look, you have the same -- you have the
3 same revenues -- can't find the line here -- you have
4 the same revenues, 10,124,000, that match the costs,
5 both in calendar month and billing month.

6 Q. Okay. Mr. Ferro, have you added up the revenues that
7 you're showing from May through November?

8 A. Yes.

9 Q. And, have you determined whether they equal the
10 \$10 million without the \$1.95 million? Have you done
11 that calculation?

12 A. No. The schedule shows the total column.

13 Q. I know what the schedule shows. But have you actually
14 determined whether the 1.95 million is reflected in the
15 total of 10.124?

16 A. Did I manually add it up? No.

17 MR. McCLUSKEY: Thank you.

18 BY MS. ROSS

19 Q. Mr. Ferro, I'd like to turn to another statement that
20 you've made repeatedly. And, that is that you reflect
21 actual costs in the month that they're incurred.

22 A. That's correct.

23 Q. And, Mr. Ferro, if we take November, for instance, in
24 this schedule, and you show the "5,142,673" in gas

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[Witness: Ferro]

- 1 costs.
- 2 A. I'm sorry, which --
- 3 Q. That's your -- I'm going back to Page 1 of your
4 Schedule 1 that we were just looking at.
- 5 A. All right.
- 6 Q. And, the November winter period cost of firm gas,
7 "5,142,673", do you see that number? It would be line
8 -- no, the lines aren't numbered. Sorry. It's under
9 your "Billing Months" heading?
- 10 A. Okay.
- 11 Q. First column.
- 12 A. First column. What number did you say, I'm sorry?
- 13 Q. The "5,142,673".
- 14 A. Okay. I'm sorry. Yes.
- 15 Q. I'm probing what you mean by "actual". The
16 "5,142,673", as I understand it, is the cost of the gas
17 consumed in that month, is that correct?
- 18 A. Well, I defined "actual" in my oral testimony. And,
19 the "actual" -- "actual" means that these are the costs
20 that are based on actual readings that are being billed
21 by the suppliers to the Company.
- 22 Q. So, those are units of gas that were consumed --
- 23 A. Well, certainly, it was consumed --
- 24 Q. -- in November, and measured at the end of the month or

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[Witness: Ferro]

1 sometime before the end of the month?

2 A. At the end of the month, certainly.

3 Q. Okay. Measured at the end of the month. Now, when
4 those volumes of gas are measured, how long does it
5 take the supplier to bill you for those volumes, on
6 average?

7 A. I don't have it in front of me, but that's reflected in
8 the net lag days with respect to the 15.2 lead days of
9 costs and the 15.2 lag days in revenues are part of the
10 analysis that gets to the 6.33 net lag days. So, there
11 is no lag days reflected in this calculation.

12 Q. Well, you're reflecting costs in the month of November
13 that aren't going to be billed until late December,
14 isn't that correct?

15 A. No. This is at the --

16 Q. I'm sorry, they won't be paid until late December. My
17 understanding is that your gas supply costs that you
18 incur in November are, actually, there's about a lag of
19 40 days till payment. So, there's a lag till you're
20 billed and then there's a lag till you pay -- I'm
21 sorry, we have referred to it as a "lead".

22 A. Yes. And, that's reflected in the lead/lag study.

23 Q. Okay.

24 A. The net lag days.

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[Witness: Ferro]

- 1 Q. Okay. So, when I -- my point is, you are calling these
2 costs "actual costs", but those costs actually aren't
3 paid until late December, correct?
- 4 A. Just as our revenues aren't paid until sometime well in
5 the future.
- 6 Q. The revenues are not received until later?
- 7 A. Well in the future.
- 8 Q. Six days later than you pay, on average?
- 9 A. Sure.
- 10 Q. Okay. So, that's just to clarify that, when you talk
11 about "actual costs", you're talking not about payment
12 of costs, but you're talking about when they're accrued
13 or when you become obligated to pay?
- 14 A. Correct. None of this is on a cash basis. The actual,
15 whether they're revenues or costs, is not on a cash
16 basis. It's on actual meter readings and sending out
17 the bills.
- 18 Q. And, then, again, Mr. Ferro, when you use the term
19 "actual" with reference to your revenues, you mean a 15
20 day billing lag, which is why you only show half a
21 month of revenues in November, correct?
- 22 A. I'm sorry, but I have to still state I show the full
23 month of revenues in November. We billed -- We bill
24 the customers in November for 30 days of use throughout

[Witness: Ferro]

1 the month. Cycle 1 customer gets billed 29 days of
2 usage in October, one day in November. A Cycle 19
3 customer, say, we have 20 cycles in a billing cycle,
4 that customer gets billed one day of use in October and
5 29 days in November. Those are actual billed revenues.
6 That's what the Company is billing out, that's what the
7 Company is trying to receive or get payment for.

8 Q. Mr. Ferro, you've taken the position in your testimony
9 that "the lead/lag study cannot be adjusted for
10 differences in billing due to the broad volumetric
11 changes that occur from summer to winter gas seasons."
12 Is that correct?

13 A. I'm not aware of a methodology that would be able to
14 capture that. But, certainly, that's correct that it
15 doesn't attempt or contemplate the monthly mismatches
16 or the monthly delay revenues versus costs or the
17 monthly advancement of revenues versus costs. It just
18 takes a look at an annual average of volumes driving
19 costs and volumes driving revenues. And, as I stated
20 earlier, those volumes, on an annual basis, are
21 essentially equal. It's on a monthly basis that there
22 is ups and downs.

23 Q. Mr. Ferro, I'm going to show you a copy of a page that
24 is out of your lead/lag study. It was an exhibit in

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[Witness: Ferro]

1 docket NU DG 01-182. And, this deals with the revenue
2 lag in that study.

3 A. I'm sorry. I believe you must have given me the wrong
4 piece of paper.

5 MS. GEIGER: Yes, I --

6 THE WITNESS: This is the cost of gas
7 schedule in this current docket that was calculating the
8 CGA rates.

9 MS. ROSS: Oh, sorry. Excuse me.

10 (Atty. Ross handing document to the
11 witness.)

12 MS. ROSS: Here you go. Sorry. I
13 apologize, Commissioners. I have one copy of this right
14 now. I would like you to see it.

15 (Atty. Ross handing document to Chairman

16 Getz.)

17 BY MS. ROSS

18 Q. Okay. This is a report, obviously, not filed by you,
19 this was filed by another witness. But I would -- I'm
20 referring you to it because I would like you to take a
21 look at the "Gas Receivables" column. And, the test
22 year is shown to the left of month-by-month. And, just
23 take a look at the amount of variation in the
24 receivables amounts as you go from month-to-month, with

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[Witness: Ferro]

1 a low of "431,000", I don't know if this is in
2 thousands or in dollars, and then a high of
3 "8,219,790". Do you note that?

4 A. I see that, yes.

5 Q. So, clearly, the lead/lag study did consider the
6 fluctuation of receivables in its -- in its
7 development?

8 A. It did not. It just took the total and took a monthly
9 average, and then took a daily average. It did not
10 take into consideration the monthly differences, it
11 took the total.

12 Q. And, those variations reflect the usage variations, do
13 they not, from month-to-month?

14 A. The variations have no impact in this calculation.
15 It's the total that impacts the calculation. The
16 result would have been the same if those receivables
17 were exactly the same each month and totalled up to
18 "45,803,490". That's one of the points I was trying to
19 make.

20 MS. ROSS: I have a couple of follow-on
21 questions with Mr. McCluskey.

22 MR. McCLUSKEY: Thank you.

23 BY MR. McCLUSKEY

24 Q. Mr. Ferro, if I could refer you to Schedule JAF-1-1 --

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[Witness: Ferro]

1 sorry, 1, Page 1.

2 A. I'm there.

3 Q. I want to focus on the revenues or what you call
4 "Reported collections". Under the accrued revenues
5 calculation or calendar months, for the month of
6 January and February, okay?

7 A. Yes.

8 Q. January is in excess of \$12 million?

9 A. Yes.

10 Q. February is \$3.3 million, okay? Do you recall a
11 discovery request to the Company from Staff questioning
12 whether revenues of those magnitudes accurately
13 reflected accrued revenues?

14 A. I clearly do.

15 Q. And, did you submit a response that indicated that the
16 January revenue was more in the nature of \$9 million,
17 and the February revenue was more in the nature of
18 \$5 million?

19 A. Yes. I've lost track if that was the formal response
20 or it was a preliminary response, but that's correct.
21 That I used another source of at least approximating
22 what the more reasonable distribution of revenues would
23 be for those two months, calendar month revenues. As
24 we all know, the calendar month is a calculated number,

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[Witness: Ferro]

1 and came up with, subject to check, I'll agree with you
2 with those numbers, yes.

3 Q. So, you're saying the 9 million and the 5 million are
4 more reasonable estimates of January and February
5 calendar month revenues? Am I understanding you
6 correctly?

7 A. Yes. Instead of taking it subject to check, I think I
8 have it at my fingertips, so let me just look.

9 Q. I've actually got copies of it here, if you'd like to
10 look at the response?

11 A. That's fine.

12 CHAIRMAN GETZ: Ms. Ross, did you want
13 to mark for identification the --

14 MS. ROSS: Yes, please. Thank you.

15 CHAIRMAN GETZ: Okay. We'll mark for
16 identification as "Exhibit Number 6" the one-page chart of
17 the -- entitled the "Working Capital Revenue Lag" from
18 docket DG 06-129.

19 (The document, as described, was
20 herewith marked as Exhibit 6 for
21 identification.)

22 THE WITNESS: I want to let the record
23 show that, in attempting to just make our technical
24 session more protective, the Company submitted these draft

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[Witness: Ferro]

1 responses, subject to review and change, to many of the
2 discovery questions that weren't due for at least several
3 days after this. So, what I'm looking at here is a draft
4 response -- "draft responses" it says, and, in particular,
5 a draft to the question that Mr. McCluskey is referring
6 to.

7 CHAIRMAN GETZ: And, we'll mark these
8 draft responses for identification as "Exhibit Number 7".

9 (The document, as described, was
10 herewith marked as Exhibit 7 for
11 identification.)

12 BY MR. McCLUSKEY

13 Q. So, just so I've got this clear, all the January and
14 February revenues in this response to Staff 1-21 are
15 reasonable or unreasonable estimates of accrued
16 revenues?

17 A. Yes. I would say that the \$6.9 million in January and
18 the 6.02 million in February is a more reasonable
19 spread of calendar month revenues -- calendar month,
20 I'm sorry, calendar month volumes.

21 Q. And, the revenues -- And, the associated revenues --

22 A. And the revenues --

23 Q. -- are reasonable as well?

24 A. Oh. And, the revenues, I'm sorry, 9 million in January

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[Witness: Ferro]

1 and 5.16 in February are more reasonable.

2 Q. Okay. If the revenues that you gave us in this
3 response are reasonable, then what value should we
4 attach to the results of your calendar month
5 calculation shown on Schedule JAF-1 and any conclusions
6 that you draw in your testimony relating to a
7 comparison of calendar month and billing month
8 revenues?

9 A. Yes. As I said, these are calculated numbers, but I
10 would not have a problem dropping in those volumes and
11 those revenues and see what the results of this -- how
12 the results change in this schedule at all.

13 MR. McCLUSKEY: Okay. Thanks very much.

14 BY MS. ROSS

15 Q. I'm going to show you copies of testimony in a Bay
16 State Gas proceeding. And, I show you this because I'd
17 like you to take a look at Exhibit 5, which is a
18 portion --

19 MS. GEIGER: Excuse me, Ms. Ross. Do
20 you have a copy for us? What is this?

21 (Atty. Ross handing document to the
22 parties, the Commission, and the
23 witness.)

24 BY MS. ROSS

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[Witness: Ferro]

- 1 Q. Which is a portion of an SEC filing. And, it's
2 discussing the Money Pool, the NiSource Money Pool.
3 And, if you would turn please to Page 11 of that,
4 Exhibit 5. And, if you would read the paragraph that
5 begins "Proceeds of any short-term borrowings from the
6 Money Pool", it's down towards the bottom, next to the
7 last paragraph.
- 8 A. "Proceeds of any short-term borrowings from the Money
9 Pool may be used by an Eligible Borrower for the
10 interim" -- "(i)", I'm sorry, "(i) for the interim
11 financing of its construction and capital expenditure
12 programs; (ii) for its working capital needs; (iii) for
13 the repayment, redemption or refinancing of its debt
14 and preferred stock; (iv) to meet unexpected
15 contingencies, payment and timing differences, and cash
16 requirements; and (v) to otherwise finance its own
17 business and for other lawful general corporate
18 purposes."
- 19 Q. Now, I believe earlier you stated something to the
20 effect that "the financing community would not be aware
21 that Northern financed these items through a short-term
22 borrowing with the Money Pool"?
- 23 A. No, I didn't say "they wouldn't be aware of it". I
24 said that the financing community or lenders, in

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[Witness: Ferro]

1 looking at overall long-term, permanent cost positions,
2 would expect not to get a short-term borrowing rate.
3 This paragraph suggests that, when possible, this Money
4 Pool, if possible, will be available to deal with some
5 payment and timing differences that you underlined
6 here, but that could be for anything, and not
7 necessarily specifically to a permanent gas cost
8 position. It does, it does suggest, and this was my
9 point earlier, that the Money Pool certainly could be
10 used to fund the interest on monthly
11 under-/overrecoveries, i.e. the short-term borrowing
12 rate. But the New Hampshire Commission has always held
13 the position that you use the prime rate for monthly
14 under-/overrecoveries, the balance of those. And, so,
15 we use the prime rate. It's somewhat -- somewhat
16 indifferent in that you have underrecoveries and you
17 have overrecoveries.

18 Q. It also specifically allows for working cash capital
19 recovery, doesn't it?

20 A. Again, it will be available, if available, for other --
21 for other purposes. But that doesn't mean you can
22 count on the Money Pool to fund long-term permanent
23 embedded cost positions that the Company is in.

24 Q. But working capital is described as one of the purposes

[Witness: Ferro]

1 as a short-term debt borrowing, isn't it, in this
2 document?

3 A. "May be used" it says, that's correct. "May be used".

4 Q. And, Northern is an Eligible Borrower under this Money
5 Pool Agreement, isn't it?

6 A. That is correct.

7 MS. ROSS: Thank you, Mr. Ferro. I have
8 no further questions.

9 CHAIRMAN GETZ: Ms. Hollenberg.

10 MS. ROSS: May I ask that the SEC filing
11 be marked for identification as an exhibit please.

12 CHAIRMAN GETZ: That will be marked as
13 "Exhibit 8" for identification.

14 (The document, as described, was
15 herewith marked as Exhibit 8 for
16 identification.)

17 MS. HOLLENBERG: Thank you. I actually
18 have no questions.

19 BY CMSR. MORRISON

20 Q. Mr. Ferro, for an internal exercise, have you gone back
21 in prior years, perhaps, and used Mr. McCluskey's
22 formula to try to restate and see what the impact would
23 be?

24 A. Is the question "could I do that?"

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[Witness: Ferro]

1 Q. Have you done it?

2 A. Oh. I have not, other than going back to November '05
3 using actuals. And, the funny thing about that, I
4 shouldn't say "funny", the strange thing about that is
5 that it depends on how one analyzes to try to see what
6 the impact is. I tried to do the best I could, with
7 respect to my attachments, to suggest that there's
8 about a \$45,000 difference that would go against the
9 Company if we switched to Mr. McCluskey's method. But,
10 if Mr. McCluskey is thinking that I'm reflecting too
11 little revenues in my billing month calculation or too
12 many revenues, that changes the answer. But that would
13 be my position, yes.

14 Q. If restated over an entire calendar year, do you think
15 there would be a norming of that deficit to the Company
16 or do you think it would get worse?

17 A. I think that it would always be the same relative
18 amount against the Company. And, that's primarily
19 because, when you go out of a warm period into a colder
20 period, your volumes drag a little bit more, and the
21 costs are getting -- the volumes are getting higher,
22 the costs are getting higher. Our winter cost of gas
23 is higher than our summer cost of gas. So that, coming
24 out of a warm period into a colder period, puts us in

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[Witness: Ferro]

1 more of a disadvantage, if, in fact, we try to advance
2 those revenues.

3 I looked at the volumes, and you could
4 see the volume differences each month. And, at the end
5 of the year, the totals equal they same. But it's just
6 going into that colder period that really disadvantages
7 us.

8 CMSR. MORRISON: All right. Thank you.

9 BY CHAIRMAN GETZ

10 Q. And, Mr. Ferro, I just want to make sure I understand
11 the general substance of your position. And, I guess
12 I'd start by making sure I -- I'll try to restate my
13 understanding of Mr. McCluskey's position, which is
14 essentially between the working capital adjustment and
15 the method of reconciling the cost of gas mechanism,
16 that the Company is recovering twice for the same
17 purpose. That's, I guess, would you agree that that's
18 a fair characterization of his position?

19 A. Yes. I was almost -- I was getting nervous and have
20 been getting nervous with the expression of "double
21 collecting" or, you know, or "collecting twice". I
22 don't believe Staff believes that, that it's "double
23 collecting". I think Staff is saying that the Company,
24 in some way, is reflecting, to some extent, again, in

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[Witness: Ferro]

1 its interest on its under-/overrecoveries, as well as
2 in the working capital. And, of course, I disagree.

3 Q. And, that's why I was trying to get back to what I --
4 make sure I'm understanding what I think you said in
5 your oral rebuttal. It's really not an issue of over
6 recovery or double recovery, I took you to say, but
7 it's recovery of two different or complimentary types
8 of costs?

9 A. Absolutely.

10 Q. But I also, at the same time, understood you to say
11 that, if the volumes were flat for Northern, that you
12 wouldn't have any objection to the -- to the use of the
13 -- or, to the use of the methodology change proposed by
14 Mr. McCluskey, is that correct?

15 A. That's absolutely correct. And, that's because I still
16 would be recovering --

17 Q. Yes, but may I just --

18 A. I'm sorry.

19 Q. So, then, is what you're saying is, because the volumes
20 are so volatile, that what you're really saying here is
21 there's, for the gas industry, represents some kind of
22 volatility allowance?

23 A. No, it's a greater mismatch of revenues and costs, and
24 it happens at the times of the year that, at the end of

[Witness: Ferro]

1 the year, you're in more of a borrowing position than
2 having use of the customers' money. Now, keep in mind,
3 and you probably do understand this, that, if we went
4 -- if we had a flat load and we didn't -- we were
5 indifferent whether we go to calendar month versus
6 billing month, we still would be calculating carrying
7 costs on the monthly balance. It just would not be
8 impacted by the mismatch of actual billed volumes
9 versus actual purchased volumes, because they would be
10 the same.

11 CHAIRMAN GETZ: Redirect?

12 MS. GEIGER: May I have a moment with
13 the witness, Mr. Chairman?

14 (Atty. Geiger conferring with the
15 Witness.)

16 MS. GEIGER: May I have just a couple
17 more questions, Mr. Chairman? Thank you.

18 REBUTTAL REDIRECT EXAMINATION

19 BY MS. GEIGER

20 Q. Mr. Ferro, could you please turn to the attachments to
21 your rebuttal testimony. And, could you please speak
22 to the issue that was raised by Ms. Ross with respect
23 to the summer period or the revenues that are reflected
24 for the month of November on that schedule, both

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[Witness: Ferro]

1 beginning -- the beginning column indicates revenues
2 for November, as well as the ending -- the last monthly
3 column labeled "November".

4 A. Yes. Actually, Mr. McCluskey brought it up. And,
5 certainly, I'm sure he brought it up because he checked
6 the numbers, and the total of "10,124,000" does not
7 include the "1,950,000" in November. I would say that
8 that is a discrepancy that needs to be addressed. And,
9 the way it should be addressed is that this was an
10 analysis starting in November '05. And, starting in
11 November '05, we recorded 30 days of revenues. I would
12 keep the 1,950,000 in the schedule. And, then, end it
13 with a half month in October, because the analysis was
14 November through October, and that analysis was the
15 result of a Commission order suggesting that we had to
16 look back to November '05 to assess this situation.

17 So, when I go back to November '05, I
18 think it would be -- it would be inappropriate to just
19 start off with a half month of revenues and billing
20 month and suggest that's how much revenues we gave our
21 customers credit for in this calculation. Because, in
22 November '05, we gave 30 days of revenues in the
23 calculation. But I apologize for the fact that the
24 total number is not correct on this schedule.

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[Witness: Ferro]

- 1 Q. Mr. Ferro, I think one other area that you spoke about
2 just briefly was the fact that the Commission has
3 allowed the Company to collect the prime interest rate
4 on its monthly over and underrecoveries, is that
5 correct?
- 6 A. I'm sorry, could you ask the question again please.
- 7 Q. Sure. I believe you testified that the Commission has
8 allowed the Company to collect the monthly prime
9 interest rate on the balances of over and
10 undercollections each -- reflected in each month, is
11 that correct?
- 12 A. That is correct.
- 13 Q. And, that was recently decided by the Commission last
14 year, is that correct?
- 15 A. That is correct.
- 16 Q. Okay. And, there's no reason to revisit that decision
17 today, is there?
- 18 A. Say again?
- 19 Q. There's no reason to revisit that decision today, is
20 there?
- 21 A. There is not. But I would say, as I've said already,
22 that the Company is indifferent whether we use the
23 prime rate or the short-term borrowing rate on monthly
24 under-/overrecoveries.

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[Witness: Ferro]

1 Q. One last area. I believe you were shown an excerpt
2 from the Company's lead/lag study. Do you recall that?

3 A. I do.

4 Q. Did you prepare that?

5 A. I did not.

6 Q. Who prepared that?

7 A. Mr. John Skirtich, a consultant to the Company, who is
8 a lead/lag expert.

9 Q. And, Mr. Skirtich is not available today, is he?

10 A. He's not.

11 MS. GEIGER: Thank you. Nothing
12 further.

13 CHAIRMAN GETZ: Is there anything
14 further for this witness?

15 (No verbal response)

16 CHAIRMAN GETZ: Okay. Hearing nothing,
17 then you're excused. Thank you, Mr. Ferro.

18 THE WITNESS: Thank you.

19 CHAIRMAN GETZ: Is there any objection
20 to striking the identifications?

21 MS. ROSS: I would like to ask
22 Mr. McCluskey to take the stand briefly to comment on a
23 couple of areas of testimony from Mr. Ferro.

24 CHAIRMAN GETZ: Is there any objection

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[Witness: McCluskey]

1 to surrebuttal?

2 MS. GEIGER: No.

3 MS. ROSS: This will be quick.

4 CHAIRMAN GETZ: I don't remember what
5 comes after surrebuttal, but are you going to be seeking
6 whatever that is, Ms. Geiger?

7 MS. GEIGER: I'll reserve the right, Mr.
8 Chairman, if the need arises. I think it's "double secret
9 probation".

10 (Whereupon George R. McCluskey was
11 recalled to the stand, having been
12 previously sworn.)

13 GEORGE R. McCLUSKEY, PREVIOUSLY SWORN

14 SURREBUTTAL DIRECT EXAMINATION

15 BY MS. ROSS

16 Q. Good afternoon again, Mr. McCluskey. Just recently
17 Mr. Ferro was commenting on the schedule which is found
18 attached JAF Attachment 1, Page 2 of 4. And, I would
19 like you to, if you would please, just comment on the
20 line that deals with the "Reported Collections" for the
21 period November through November.

22 A. Okay. Mr. Ferro indicated that the total revenues does
23 not include the \$1.95 million. So, effectively, what
24 we have here is a comparison of accrued revenues with

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[Witness: McCluskey]

1 \$10.124 million and billing revenues with approximately
2 \$2 million more. So, clearly, you can't attach any
3 value to the results that we've got from this. And,
4 the difference is significant, because essentially
5 what's happening here is you are carrying a \$2 million
6 revenue for 12 or 13 months. And, so, the interest on
7 that, if you just calculate the interest up to the end
8 of April, you're talking about \$60,000. But, if you
9 carry it for another six months, this could be
10 significant. So, it could totally change the
11 conclusions that you had, as shown on this schedule,
12 with this one error.

13 Q. And, would you mind commenting on the statement that
14 there's "no net lag days reflected in the over and
15 under reconciliation"?

16 A. Yes. I disagree with that totally. Recall, when I
17 testified earlier, that I said the cost of gas rate is
18 adjusted in two ways, one of which is for working
19 capital. So, the actual rate itself that gets approved
20 has a working capital component in it. So, when you do
21 a -- when you look back in time and you do a comparison
22 of costs and revenues, you are comparing costs from
23 that period with revenues from that period, based on
24 rates that were approved by the Commission. And,

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[Witness: McCluskey]

1 hence, the revenues, the historic revenues must have a
2 working capital component in it, and, hence, it must
3 reflect the net lag of 6.33 days. So, I disagree
4 totally that the over and undercollections do not
5 reflect net lag days.

6 MS. ROSS: Thank you. I don't have any
7 further questions, Mr. McCluskey. Thank you very much.

8 THE WITNESS: Thank you.

9 CHAIRMAN GETZ: Ms. Hollenberg?

10 MS. HOLLENBERG: I have no questions.
11 Thank you.

12 MS. GEIGER: Mr. Chairman, in the
13 interest of trying to expedite things, I'm going to ask
14 Mr. Ferro if he could ask a question again about the
15 schedule that we've been talking about.

16 CHAIRMAN GETZ: Mr. Ferro.

17 MR. FERRO: Thank you.

18 SURREBUTTAL CROSS-EXAMINATION

19 BY MR. FERRO

20 Q. Mr. McCluskey, if we could refer to JAF-1, Page 2 of 4,
21 where the schedule shows the "1,950,000" in November.
22 Can you estimate if, in fact, we revised this schedule
23 to drop out November '06, what the -- how the interest
24 would change on this schedule?

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[Witness: McCluskey]

1 A. I could do it. I haven't done it. But I could do
2 that.

3 Q. Would you agree that it would probably be impacted by
4 that monthly interest amount shown under the month of
5 -- the last month of November of "\$8,614"?

6 A. No. I would not.

7 MS. ROSS: I'm going to -- I think I'm
8 going to object to this question. And, the reason is, I'm
9 worried that, as we try to manipulate these spreadsheets
10 on the stand, we're not going to be able to get a good
11 analysis. I mean, I think if the Company wants to revise
12 that sheet, we'd certainly keep it open for a late filed
13 exhibit, which I think maybe they can make the corrections
14 they're asking Mr. McCluskey to do. I mean, he hasn't got
15 a calculator, he's sitting up there eyeballing this thing.

16 CHAIRMAN GETZ: Well, I think it's a
17 fair question to ask in the first instance. If he can do
18 it from the stand, and if the answer is "no", then that's
19 fine.

20 MS. ROSS: Okay.

21 CHAIRMAN GETZ: But I think Mr. Ferro is
22 asking, you know, what's the magnitude of the change that
23 would have to be accomplished, and if he would agree that
24 that's it?

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[Witness: McCluskey]

1 MS. ROSS: Okay. That's fine.

2 CHAIRMAN GETZ: But I understand the
3 answer to be "no", that that's -- the \$8,614 really isn't
4 the magnitude. Did you have a follow-up, Mr. Ferro?

5 MR. FERRO: No, I did not. I just --
6 The number is in black and white there, and I was just
7 asking Mr. McCluskey, in his opinion, if, in fact, we just
8 captured a clean November through October period of 12
9 months of revenue and 12 months costs, would he agree that
10 the impact on the total interest amount under "billing
11 month" would -- and "calendar month" would be the monthly
12 interest shown in the month of November '06? And, the
13 number is "\$8,614" under "billing month" and a small
14 "\$205" under "calendar month". That was the question.

15 THE WITNESS: And, my answer is "no".

16 MR. FERRO: Okay.

17 CHAIRMAN GETZ: And, in the interest of
18 time, would it be fair for me to conclude that, if you
19 were to have another round of testimony, that that would
20 be your position?

21 MR. FERRO: Yes, it would. And, thank
22 you, Mr. Chairman. I would like the opportunity just to
23 revise this schedule and submit it, if that's possible?

24 CHAIRMAN GETZ: Let's reserve Exhibit

[Witness: McCluskey]

1 Number 9 for that refiling.

2 (Exhibit Number 9 reserved.)

3 MR. FERRO: Thank you very much.

4 MS. GEIGER: Thank you.

5 CHAIRMAN GETZ: Anything further for

6 Mr. McCluskey?

7 (No verbal response)

8 CHAIRMAN GETZ: Okay. Then, thank you.

9 Ms. Geiger, anything further?

10 MS. GEIGER: Yes, Mr. Chairman. You
11 indicated if there are any objection to striking the
12 identifications from the exhibits and entering them into
13 evidence. And, we would raise an objection with respect
14 to Exhibit Number 7. That's information that's in draft
15 form that has not yet been finalized. And, the discovery
16 response -- the discovery question and the response to it
17 are not due until I believe the end of the week. So, we
18 would object to having that come into evidence at this
19 point.

20 CHAIRMAN GETZ: Is there a response,

21 Ms. Ross?

22 MS. ROSS: Just a minute please.

23 (Atty. Ross conferring with Staff.)

24 MS. ROSS: What we would request, since

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1 the response is supposed to be finalized in the next
2 couple days, would be that that exhibit be replaced with
3 the final numbers, when they're available.

4 CHAIRMAN GETZ: Okay. I guess I have
5 one concern, as I believe we've already discussed this on
6 the record, and there's some testimony on it. I would
7 allow it in as an exhibit, recognizing that it's certainly
8 -- it's provided as a draft. And, I think it goes more to
9 an issue of how much weight we should accord these draft
10 responses. But we would like to see the final responses
11 when they come in. So, I'm going to allow it as an
12 exhibit. Is there any other objections to any of the
13 other exhibits?

14 (No verbal response)

15 CHAIRMAN GETZ: Okay. We'll strike the
16 identifications and enter them as full exhibits. Is there
17 anything else before opportunity for closing arguments?

18 (No verbal response)

19 CHAIRMAN GETZ: Hearing nothing, then
20 who would like to start, Ms. Ross or Ms. Hollenberg?

21 MS. HOLLENBERG: I guess I could go
22 first.

23 CHAIRMAN GETZ: Please.

24 MS. HOLLENBERG: The Office of Consumer

1 Advocate agrees with Commission Staff that currently the
2 Company recovers the same 15 days of revenue lags through
3 working capital and the reconciliation. And, the fact
4 that sales can vary significantly over the year are
5 covered in Exhibit 6 through an averaging. Naturally, at
6 times, the revenue lag is higher, and at other times lower
7 than the average, but it all comes out through the use of
8 the average. Thank you.

9 CHAIRMAN GETZ: Ms. Ross.

10 MS. ROSS: Thank you. Staff supports
11 the Northern proposed 2007 cost of gas rates as filed,
12 with one reservation, which I'll discuss in a minute. The
13 Commission Audit Staff reviewed the 2006 Summer Season
14 Reconciliation and found no substantive exceptions. The
15 sales forecast is consistent with prior forecasts and
16 reflects market expectations. The proposed Simplified
17 Market-Based Allocation method of assigning various
18 pipeline supplies, storage and peaking resources, and
19 associated costs to C&I customer classes based on load
20 shapes, seems to match resources more closely with actual
21 load patterns. Residential customers will continue to be
22 allocated gas costs based on the system average cost of
23 gas.

24 The Company has testified that the SMBA

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1 methodology does not result in any resource cost shifting
2 between Northern's Maine and New Hampshire Divisions.
3 Staff recommends approval of the proposed changes related
4 to the SMBA method. Actual 2007 Summer gas costs and
5 revenues will be reconciled prior to the 2008 Summer COG,
6 and any concerns that may arise will be adjusted in that
7 proceeding.

8 Now, for the reservation. Staff has
9 concerns related to interest on working capital and
10 possible double collection of interest on prior period
11 imbalances. We would ask that the Commission allow this
12 rate to go into effect, but rule as soon as possible on
13 the interest issues with regard to the interplay between
14 working capital and the reconciliation. And, at the time
15 that that decision is made, we would then incorporate
16 whatever changes were needed into the cost of gas, either
17 in the ongoing cost of gas or, if that's not feasible, in
18 the next cost of gas filing. At any rate, we do ask the
19 Commission to decide as soon as possible with regard to
20 Staff's concern about the interplay between these two
21 mechanisms for recovery, and we believe the Company is
22 being overcompensated for its need to supply cash in order
23 to fund the lag between incurring its costs and collecting
24 revenues from customers. Thank you.

1 CHAIRMAN GETZ: Let me address one
2 administrative matter. I think we need to reserve an
3 exhibit for the update to the draft responses in
4 Exhibit 7. So, reserve, is it Exhibit 9?

5 MS. BATEMAN: Ten.

6 CMSR. MORRISON: Ten.

7 (Exhibit Number 10 reserved.)

8 MS. ROSS: One other procedural matter.
9 If the exhibit, when it's refiled, JAF-1, Page 2 of 4,
10 contains any additional problems, Staff would like the
11 opportunity to file any comments on it at the time that
12 it's filed, or shortly after it's filed.

13 CHAIRMAN GETZ: Certainly, to the extent
14 that there's problems, you may comment.

15 MS. ROSS: Thank you.

16 CHAIRMAN GETZ: Ms. Geiger.

17 MS. GEIGER: Thank you, Mr. Chairman. I
18 think Ms. Ross's last comment seems to indicate
19 procedurally the posture which we find ourselves, which is
20 there is still a lot of work we believe to do to make sure
21 that we provide the Committee -- the Commission with a
22 thorough record, so that it can make an informed decision
23 on Staff's request to change the long-standing cost of gas
24 methodology that this utility and other gas utilities in

1 New Hampshire have been using.

2 First of all, we would ask respectfully
3 that the Commission approve the rates that the Company has
4 provided in its revised cost of gas filing. We would also
5 ask that the Commission approve the change from the MBA to
6 the SMBA methodology. However, we would ask that the
7 Commission deny the request that Staff is making to change
8 Northern's long-standing COG methodology. We don't
9 believe that Staff has met its burden of proving to the
10 Commission by a preponderance of the evidence that this
11 methodology should be changed or that it produces unjust
12 on unreasonable rates.

13 In the alternative, should the
14 Commission decide to not reject Staff's request outright,
15 we would ask that the Commission defer ruling on this
16 issue and open up a separate docket that could be handled
17 quickly, yet thoroughly, to make sure that the Commission
18 has the best evidence available to it to make a decision
19 on what we think is a very significant departure from
20 long-standing practice.

21 Again, we're holding the record open
22 here. Staff has just indicated that they don't ask the
23 Commission to actually make a decision on this issue by
24 May 1st. I don't think we need to rush. However, I do

1 understand the fact that Staff believes or the opinion
2 that Staff has that this matter needs to be decided. I
3 think, out of fairness, KeySpan is looking at this issue
4 or the Commission is investigating this very issue with
5 respect to KeySpan. That's being done in a separate
6 docket. KeySpan was not required to make its case, if you
7 will, in rebuttal to Staff's request in the context of a
8 cost of gas proceeding, which, as we all know, has a very
9 truncated time frame for consideration of some very
10 significant issues.

11 So, on behalf of the Company, we would
12 respectfully ask that the Commission defer making a
13 decision on any change to the cost of gas methodology
14 until such time as a separate docket is opened and these
15 matters can be vetted a little bit more thoroughly, yet
16 done in a fairly quick time frame. Thank you.

17 CHAIRMAN GETZ: Is there anything else
18 this afternoon?

19 (No verbal response)

20 CHAIRMAN GETZ: Okay. Hearing nothing,
21 then we'll close the hearing and take the matter under
22 advisement. Thank you.

23 (Hearing ended at 2:18 p.m.)

24